

**THE ILLINOIS STATE TOLL HIGHWAY AUTHORITY
MINUTES OF THE REGULAR BOARD MEETING**

December 19, 2013

The Illinois State Toll Highway Authority met in regular session on Thursday, December 19, 2013, at approximately 9:00 a.m. in the Board Room of the Illinois State Toll Highway Authority's Central Administration Building, in Downers Grove, Illinois. The Meeting was held pursuant to By-Laws of the Authority upon call and notice of the Meeting executed by Chair Paula Wolff and posted in accordance with the requirements of the Open Meetings Act.

Bolded entries indicate issues which will require follow-up to present to the Board.

Acting Chair Tom Weisner stated that this is the regularly scheduled meeting of the Board of The Illinois State Toll Highway Authority and asked the Board Assistant Secretary to call the roll. Those Directors present and absent were as follows:

Present:

Director Jim Banks
Director Terry D'Arcy
Director Earl Dotson, Jr.
Director David Gonzalez
Director Mark Peterson
Director Jeff Redick
Director Tom Weisner

Not Present:

Governor Pat Quinn
Secretary Ann Schneider
Chair Paula Wolff
Director James Sweeney

PUBLIC COMMENT

Acting Chair Weisner called for public comment. No public comment was received.

CHAIR'S ITEMS

Acting Chair Weisner called for a motion to approve the minutes of the Board Meeting and Executive Session held on October 24, 2013 and November 21, 2013. Director Gonzalez made a motion to approve; seconded by Director Redick. The motion was approved unanimously.

STANDING COMMITTEE REPORTS

Strategic Planning Committee

Acting Chair Weisner stated that, due to the length of the Board agenda, a report on the December 12, 2013, Strategic Planning Committee meeting would be deferred to the January 2014 Board meeting.

Audit Committee

Director Gonzalez stated that, due to the length of the Board agenda, a report on the December 12, 2013, Audit Committee meeting would be deferred to the January 2014 Board meeting.

Acting Chair Weisner called for a motion to approve the 2014 Board and Committee Schedule. Director Dotson made a motion to approve; seconded by Director Redick. The motion was approved unanimously.

EXECUTIVE DIRECTOR

Acting Chair Weisner introduced Executive Director Kristi Lafleur, and stated that due to vocal difficulty, Mike Stone, Chief of Staff, would speak on Executive Director Lafleur's behalf.

2014 Tollway Holiday Schedule

Mr. Stone stated that, as in past years, approval of the Board would be needed for the 2014 Tollway Holiday Schedule, and that the holiday schedule is the same as the 2014 holiday schedule for the State of Illinois.

Acting Chair Weisner called for a motion to approve the 2014 Tollway Holiday Schedule. Director Banks made a motion to approve; seconded by Director Dotson. The motion was approved unanimously.

Board Committee Structure Proposal

Mr. Stone stated that a proposal would be brought forward in early 2014 for the appointment of an alternate member for each Board committee, with potentially two alternates appointed to the Finance, Administration, and Operations Committee, for the purpose of preserving quorum and allowing committees to efficiently proceed with business in the absence of a member. Acting Chair Weisner stated his support for such a proposal, and noted it proved beneficial in his government experience.

New Parental Leave Policy

Mr. Stone then discussed a new parental leave policy that provides paid time off for mothers, fathers and domestic or civil union partners of recent parents.

Mr. Stone stated that this new policy will bring the Tollway in line with best employment practices from the private sector and other public agencies, as well as to attract and retain the most qualified and sought-after workers.

Under the new policy:

- Mothers will receive up to 4 weeks paid leave to recover from non-surgical birth and up to 6 weeks paid leave to recover from cesarean-section delivery.
- Parents and spouses, as well as civil union or domestic partners, will be eligible to receive up to 4 weeks paid leave for the adoption or birth of a child or children.
- Tollway employees will be able to combine sick days and vacation to paid parental leave to take the maximum 12 weeks time off allowed under the Family Medical Leave Act.

The new policy applies to non-union, permanent Tollway employees who have completed one year of service and worked at least 1,250 hours over the course of the year prior to the leave request.

Employees who are subject to collective bargaining agreements will continue to be subject to the same terms of their respective agreement.

Employee Healthcare Benefits Renewal Update

Mr. Stone introduced Mike Colsch, Chief of Finance, to update the Board on questions related to the renewal of employee healthcare benefits.

Mr. Colsch discussed certain coverage enhancements for diabetics that should better enable such insureds to comply with medical protocols. The enhancements are projected to cost approximately \$22,000 in aggregate but are expected to result in savings of more costly emergency room visits and hospital stays.

Mr. Colsch next outlined the scheduled dental coverage increase from \$1,500 to \$2000 per insured. This increase would be closer in line, though still less, than amounts available to State of Illinois employees. The aggregate cost to the Tollway for the increase will be approximately \$24,000.

Mr. Colsch noted that such changes are balanced against other changes the Tollway made in recent years. In 2012, participants in the Tollway's healthcare plans started paying for the first time a portion of their coverage premium, other than participants in the Tollway's HMO Blue Advantage program. Also, in recent years, plan design changes were introduced which raised deductibles as a means of controlling overall plan costs.

Director Dotson asked staff to confirm that the total cost to the Tollway for the change in the dental benefit would be \$24,000. Mr. Colsch confirmed that total.

Director Peterson inquired if the benefit changes could result in additional premium costs to the Tollway in future years. Mr. Colsch stated that, as costs for the offered services increase, premium costs would likely increase as well.

Presentation of the 2014 Final Budget

Mr. Stone then introduced Mr. Colsch to present the final 2014 Budget for approval. Mr. Stone stated that Mr. Colsch and his staff have made several small adjustments to the budget, but the final budget is very much in line with the tentative budget presented to the Board in October, 2013.

The 2014 Budget is a balanced budget based on responsible revenue projections and continuing to achieve new management efficiencies agency-wide.

The 2014 Budget allocates projected revenues of \$1.015 billion for system maintenance and operations, debt service and roadway infrastructure improvement projects. Operating costs will increase about 4 percent, consistent with the long-term financing plan outlined for the *Move Illinois* Program.

The budget provides the resources needed to invest a record \$1.4 billion in capital projects in 2014, including \$1.1 billion in funding to continue to move forward with the *Move Illinois* Program.

As a responsible financial steward, Tollway staff has worked hard to control expenses and deliver projects on schedule and within budget.

Mr. Stone then introduced Mr. Colsch to present the final 2014 Tollway Budget. [See attached presentation.](#)

Director Peterson noted that Tollway traffic consultant CDM Smith had submitted slightly more conservative revenue projections for 2014, than were included in the draft 2014 budget. Mr. Colsch stated that, while the revenue projections were adjusted slightly downward, that the 2014 budget could absorb any changes as a result of the updated revenue projection.

Director Peterson asked if pension reform legislation recently enacted by the Illinois General Assembly could affect the 2014 budget. Mr. Colsch

stated that the effect is currently unknown; however, the Tollway is prepared and has sufficiently budgeted to make its full pension payment in 2014.

Consent Agenda

Acting Chair Weisner stated that, due to the cancellation of the December meeting of the Finance, Operations, and Administration Committee, no items appear on the Consent Agenda, and instead items would be presented individually.

Acting Chair Weisner called on Mr. Colsch who presented the following **Finance** items to the Board.

Item 1: Approval of the 2014 Final Budget.

Acting Chair Weisner called for a motion to approve **Finance Item 1**. Director Gonzalez moved to approve; seconded by Director D'Arcy. The motion was approved unanimously.

Item 2: Renewal of Contract 11-0195 with RSUI Indemnity Company and Chubb Insurance Company through Mesirow Insurance Services for the Property Insurance Program for the combined annual premium of \$775,636 (Tollway RFP). (Director Redick recusal)

Director Peterson asked if AECOM performed the annual audit of bridges. Mr. Colsch confirmed this. Director Peterson then inquired as to the total value of insured structures. Mr. Colsch responded that the total coverage provided under this program will be \$4,451,400,000.00. Director Peterson then inquired if this represented an increase in the

value of insured structures from the previous audit. Mr. Colsch stated that this value had increased by around \$150,000,000.00.

Director Peterson also inquired if the insurance would cover rental costs should any damage to the Tollway Central Administration Building require rental of a facility to relocate Tollway Staff. John Hauk, Insurance Risk Manager, stated such costs are not included in the insurance coverage.

Acting Chair Weisner called for a motion to approve **Finance Item 2**. Director Banks moved to approve; seconded by Director Peterson. The motion was approved unanimously, with Director Redick recusing himself.

Item 3: Renewal and/or Replacement of Liquidity Agreements for the Series 2007A and 2008A Bonds.

Director Peterson noted the change in the fee structure and inquired as to the reason. Mr. Colsch responded that changes are market driven. He added the Tollway's financial advisor confirmed the proposals contained a very favorable fee structure.

Director Peterson then asked about the time frame authorized by the resolution. Mr. Colsch stated the resolution would authorize renewals for up to five years, however he expected the use of renewals in most cases would be three years, and in some cases for two years.

Item 4: Extension of authorization to issue up to \$570.7 million of refunding revenue bonds to refund a portion of the Authority's outstanding synthetic fixed rate bonds.

Acting Chair Weisner inquired as to the length of the extension which would be granted by this resolution. Mr. Colsch stated the extension would be for two years.

Director Dotson asked if interest rates would be a factor in the decision to enter the bond market. Mr. Colsch responded that the decision would be based on pricing in the bond and swap market.

Director Peterson inquired as to the effect the Federal Reserve Board of Governors decision to begin tapering bond purchases had on the bond market. Mr. Colsch responded generally that, thus far, the bond market had experienced a limited effect.

Acting Chair Weisner called for a motion to approve **Finance Items 3 and 4**. Director Peterson moved to approve; seconded by Director D'Arcy. The motion was approved unanimously.

Acting Chair Weisner called on John Donato, Chief of Procurement, who presented **Procurement** items to the Board:

Item 1: Award of Contract 13-0167 to Lakeside International LLC for the purchase of Navistar OEM Truck Parts in amount not to exceed \$2,550,000.00 (Order Against CMS Master Contract).

Item 2: Award of Contract 13-0016R to Midwest Rehabilitation Services, Ltd. for the purchase of Pre-Employment Screening and Testing Services in amount not to exceed \$163,050.00 (Tollway Invitation for Bid).

Item 3: Award of Contract 12-0296 to WHE, Ltd. (a.k.a. White House Equipment Sales) for the purchase of Stewart Amos Street Sweeper

Repair and Replacement Parts in an amount not to exceed \$133,000.00 (Tollway Invitation for Bid).

Item 4: Award of Contract 13-0029R to Re-DO-It Corp. for the purchase of Hydraulic Cylinder Repair Parts and Service in an amount not to exceed \$65,700.00 (Tollway Invitation for Bid).

Item 5: Award of Contract 12-0192R to Xerox Corporation for the purchase of Copier and Production Equipment in an amount not to exceed \$919,920.80 (Tollway Invitation for Bid).

Director Peterson asked if the Tollway examined the possibility of leasing copier and production equipment as opposed to purchasing the equipment. Mr. Donato stated that leasing options were examined, however the cost to purchase the equipment and the service agreement associated with the purchase resulted in an overall lower cost to the Tollway.

Director Peterson inquired as to the reason only a single bid was received for this equipment. Mr. Donato responded that the Tollway spoke with other potential vendors and found that they chose not to bid as a result of the highly specialized requirements of the Tollway. Mr. Donato further stated that the winning bidder secured additional suppliers to provide component parts to assemble the specialized equipment needed by the Tollway.

Item 6: Award of Contract 13-0008RR to GovernmentJobs.com, Inc. (d.b.a. NEOGOV, Inc.) for the purchase of E-Recruiting Web-Based Application, Maintenance, and Support Services in an amount not to exceed \$110,500.00 (Tollway Request for Proposal).

Item 7: Increase to contract 09-0032 / RR-09-5580 to G4S Technology LLC for the purchase of Fiber Optic Maintenance and Management Services in an amount not to exceed \$1,000,000.00 (Tollway Request for Proposal).

Director Peterson asked if the vendor on this contract was able to meet the Business Enterprise Program (BEP) goal. Paul Kovacs, Chief of Engineering, stated that the nature of the contract created difficulty for the vendor in meeting the BEP goal. Mr. Kovacs also stated that the vendor has hired additional subcontractors to assist in increasing BEP participation in this contract.

Acting Chair Weisner called for a motion to approve **Procurement Items 1-7**. Director Banks moved to approve; seconded by Director Peterson. The motion was approved unanimously.

Acting Chair Weisner called on Mr. Kovacs who presented the following **Engineering** items:

Item 1: Award of Contract I-13-4121 to K-Five Construction Corporation for Pavement Reconstruction on the Tri-State Tollway (I-294) from Milepost 8.15 to Milepost 8.30 (147th Street), in the amount of \$2,663,432.71.

Item 2: Award of Contract I-13-4141 to Matthew Paving, Inc. for Off-System Roadway Improvements adjacent to the Tri-State Tollway (I-294)/I-57 Interchange, in the amount of \$869,316.35.

Director Redick inquired about the single bid received for this contract. Mr. Kovacs responded that the contract is part of the Tollway small business set-aside program, and that significant outreach has been

performed to small businesses who may wish to bid. Mr. Kovacs further stated that the program is new and that, while a single bid was received, additional contractors had requested plans for the work. Mr. Stone stated that the number of additional potential bidders viewing these work plans indicated great interest in Tollway work in the small business community.

Item 3: Award of Contract I-13-4161 to Lorig Construction Company for Bridge Widening and Reconstruction on the Jane Addams Memorial Tollway (I-90) at Milepost 21.8 (Town Hall Road) and at Milepost 23.8 (Pearl Street), in the amount of \$5,385,704.74. (Director Sweeney recusal)

Acting Chair Weisner called for a motion to approve **Engineering Item 3**. Director D'Arcy moved to approve; seconded by Director Dotson. Acting Chair Weisner noted Director Sweeney's planned recusal was listed on the agenda, but that Director Sweeney was absent from the meeting. The motion was approved unanimously.

Item 4: Award of Contract I-13-4162 to Herlihy Mid-Continent Company for Bridge Widening and Reconstruction on the Jane Addams Memorial Tollway (I-90) at Milepost 40.8 (Harmony Road) and at Milepost 44.4 (Hennig Road), in the amount of \$5,405,751.04. (Director D'Arcy recusal)

Mr. Kovacs noted that the prime contractor on this item calculated compliance with the Tollway Disadvantaged Business Enterprise (DBE) goal based on work within the core scope of the contract, while omitting supplementary work from their calculation. Mr. Kovacs stated that, should supplementary work be required, the prime contractor has committed to working with the Tollway to meet the overall DBE goal.

Director Peterson asked if the \$600,000.00 difference between the low bid and engineers estimate was surprising. Mr. Kovacs responded that, as projects continue through the Move Illinois program, Tollway engineering estimates have greater historic data to work with when calculating these estimates.

Acting Chair Weisner called for a motion to approve **Engineering Item 4**. Director Peterson moved to approve; seconded by Director Banks. The motion was approved unanimously, with Director D'Arcy recusing himself.

Item 5: Award of Contract I-13-4163 to Lorig Construction Company for Bridge Widening and Reconstruction on the Jane Addams Memorial Tollway (I-90) at Milepost 26.5 (Johnson Road) and at Milepost 28.8 (Shattuck Road), in the amount of \$5,556,527.70.

Item 6: Award of Contract I-13-4164 to Herlihy Mid-Continent Company for Bridge Widening and Reconstruction on the Jane Addams Memorial Tollway (I-90) at Milepost 31.3 (County Line Road) and at Milepost 35.2 (Harmony-Riley Road), in the amount of \$6,069,026.63.

Mr. Kovacs again noted that the prime contractor on this item calculated compliance with the Tollway Disadvantaged Business Enterprise (DBE) goal based on work within the core scope of the contract, while omitting supplementary work from their calculation. Mr. Kovacs stated that, should supplementary work be required, the prime contractor has committed to working with the Tollway to meet the overall DBE goal.

Item 7: Award of Contract I-13-4608 to Lorig Construction Company for Devon Avenue Bridge Over I-290 Reconstruction for the Elgin

O'Hare Western Access (EOWA) corridor, in the amount of \$8,100,949.50. (Director Sweeney recusal)

Director Peterson asked if the low bid on this award was as a result of the use of credits from the Tollway Earned Credit Program (ECP). Mr. Kovacs stated that use of ECP credits resulted in the awarding of this contract.

Acting Chair Weisner called for a motion to approve **Engineering Item 7**. Director Gonzalez moved to approve; seconded by Director D'Arcy. Acting Chair Weisner noted Director Sweeney's planned recusal was listed on the agenda, but that Director Sweeney was absent from the meeting. The motion was approved unanimously.

Item 8: Award of Contract I-13-5683 to Dunnet Bay Construction Company for Roadway and Bridge Reconstruction on the Jane Addams Memorial Tollway (I-90) at Milepost 61.3 (Higgins Road), in the amount of \$36,413,114.11.

Item 9: Award of Contract I-13-5684 to F.H. Paschen, S.N. Nielsen & Associates for Retaining Wall, Noise Wall and Drainage Improvements on the Jane Addams Memorial Tollway (I-90) from Milepost 60.8 (West of Higgins Road) to Milepost 68.1 (IL 53), in the amount of \$22,377,383.92.

Item 10: Award of Contract RR-13-4139 to Lorig Construction Company for Emergency Bridge Repair on the Tri-State Tollway (I-294) at M.P. 39.8 (Balmoral Avenue), in the amount of \$383,197.15.

Item 11: Acceptance of Proposal from URS Corporation, on Contract I-13-4097 for Construction Management Services for Retaining Wall,

Crossroad Bridge Rehabilitation and Bridge Widening on the Jane Addams Memorial Tollway (I-90) from Milepost 56.1 (IL 25) to Milepost 60.8 (West of Higgins Road), in an amount not to exceed \$1,199,351.02.

Item 12: Acceptance of Proposal from exp US Services, Inc., on Contract I-13-4104 for Construction Management Services for Bridge and Ramp Reconstruction on the Jane Addams Memorial Tollway (I-90) from Milepost 56.1 to Milepost 56.3 (IL 25), in an amount not to exceed \$4,999,060.81.

Item 13: Acceptance of Proposal from DLZ Illinois, Inc., on Contract I-13-4106 for Construction Management Services for Bridge Reconstruction on the Jane Addams Memorial Tollway (I-90) at Milepost 65.5 (Roselle Road), in an amount not to exceed \$2,900,000.00.

Item 14: Acceptance of Proposal from Parsons Brinckerhoff, Inc., on Contract I-13-4107 for Construction Management Services for Bridge Reconstruction on the Jane Addams Memorial Tollway (I-90) at Milepost 67.3 (Meacham Road), in an amount not to exceed \$2,972,774.21.

Item 15: Change Order/Extra Work Order on Contract I-13-4126 to William Charles Construction Company, LLC for Widening and Reconstruction on the Jane Addams Memorial Tollway (I-90) from Milepost 33.5 (Anthony Road) to Milepost 41.5 (US Route 20), in the amount of \$2,050,434.52.

Item 16: Change Order/Extra Work Order on Contract I-13-4133 to Curran Contracting Company for Widening and Reconstruction on Westbound Jane Addams Memorial Tollway (I-90) from Milepost 24.9

(Genoa Road) to Milepost 33.5 (Anthony Road), in the amount of \$2,019,957.49.

Item 17: Final Release of Retainage on Contract RR-13-5659 to Plote Construction, Inc. for Intermittent Pavement Repairs and Parking Lot Rehabilitation on the Jane Addams Memorial Tollway (I-90) from Milepost 54.3 (East of the Elgin Toll Plaza) to Milepost 78.5 (River Road Toll Plaza), in the amount of \$112,830.34.

Acting Chair Weisner called for a motion to approve **Engineering Items 1 and 2, 5 and 6, and 8-17**. Director Gonzalez moved to approve; seconded by Director Banks. The motion was approved unanimously.

Acting Chair Weisner, after asking the Directors if anyone wished to have advance discussions in Executive Session on the Land Acquisition items numbered 18 and 19, and no Director indicating such interest, called for a motion to approve the following **Engineering** resolutions:

Item 18: Amended DiBenedetto (Identification of Real Estate Parcels associated with the Elgin O'Hare Western Access (EOWA)). Cost to the Tollway: N/A.

Item 19: Amended DiBenedetto (Identification of Real Estate Parcels associated with the Jane Addams Memorial Tollway (I-90)). Cost to the Tollway: N/A.

Director Banks made a motion for approval of **Engineering Items 18 and 19**; seconded by Director Dotson. The motion was approved unanimously.

Acting Chair Weisner called on David Goldberg, General Counsel, who presented the following **Legal** items:

Item 1: An Intergovernmental Agreement with the County of Kane. Cost to the Tollway: \$TBD

Item 2: An Intergovernmental Agreement with the Illinois Department of Transportation, the Itasca Fire Protection District and the Village of Itasca. Cost to the Tollway: \$TBD

Acting Chair Weisner called for a motion to approve **Legal Items 1 and 2**. Director D'Arcy moved to approve; seconded by Director Peterson. The motion was approved unanimously.

At approximately 10:24 a.m., David Goldberg, General Counsel, indicated the need to discuss Tollway personnel matters, retention of legal counsel, collective bargaining, pending litigation, and real estate acquisition in Executive Session pursuant to Sections 2(c)(1), 2(c)(2), 2(c)(5), and 2(c)(11) of the Open Meetings Act. Director Redick made the motion to enter into Executive Session; seconded by Director D'Arcy. The motion was approved unanimously.

At approximately 11:10 a.m., the Committee re-entered the public session of the Board meeting.

Acting Chair Weisner called for a motion to approve the following **Legal** resolution:

Item 3: A Workers Compensation Settlement – Jeff Mohan. Cost to the Tollway: As discussed in Executive Session.

Acting Chair Weisner called for a motion to approve **Legal Item 3**. Director Banks moved to approve; seconded by Director Gonzalez. The motion was approved unanimously.

Item 4: Appointment of Outside Counsel (Sotos Law Firm). Cost to the Tollway: As per standard Special Assistant Attorney General Agreement.

Acting Chair Weisner called for a motion to approve **Legal Item 4**. Director Peterson moved to approve; seconded by Director Dotson. The motion was approved unanimously.

Item 5: Approval of Bond Counsel Assignment (Chapman & Cutler).

Acting Chair Weisner called for a motion to approve **Legal Item 5**. Director Gonzalez moved to approve; seconded by Director Redick. The motion was approved unanimously.

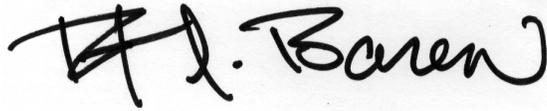
Item 6: Appointment of Outside Counsel (Knight, Hoppe, Kurnik, and Knight). Cost to the Tollway: As per standard Special Assistant Attorney General Agreement.

Acting Chair Weisner called for a motion to approve **Legal Item 6**. Director Peterson moved to approve; seconded by Director Redick. The motion was approved unanimously.

There being no further business, Acting Chair Weisner requested a motion to adjourn.

Motion to adjourn was made by Director Banks; seconded by Director Dotson. The motion was approved unanimously.

The meeting was adjourned at approximately 11:12 a.m.

A handwritten signature in black ink that reads "R.J. Baren". The signature is written in a cursive style with a large, stylized initial "R".

Minutes taken by: _____

Robert J. Baren
Assistant Board Secretary
Illinois State Toll Highway Authority



2014 Final Budget

December 19, 2013

Revenue Sources and Allocations

REVENUES SHOW STEADY GROWTH

(\$ millions)

Sources of Revenue			
<i>Sources of Revenue</i>	FY 2013 Budget	FY 2013 Estimates	FY 2014 Projections
Toll Revenue and Evasion Recovery	\$977	\$987	\$1,005
Investment Income	1	1	2
Concessions and Miscellaneous Revenue	8	10	8
Revenue Total	\$986	\$998	\$1,015

Allocations of Revenue			
<i>Allocations of Revenue</i>	FY 2013 Budget	FY 2013 Estimates	FY 2014 Projections
Maintenance and Operations	\$283	\$269	\$295
Debt Service Transfer	317	295	334
Deposit to Renewal and Replacement and Improvement	386	435	386
Allocations Total	\$986	\$998	\$1,015

2014 Budget Highlights

2014 Budget will accommodate retirement contribution change within funding allocated in Tentative Budget

M&O - increase of \$12 million or 4.2 percent

- ✓ Transparency and accountability
 - \$3.6 million increase for ERP and IT management services initiatives
- ✓ Enhancing customer service
 - \$2.8 million increase for electronic toll collection and violation enforcement
- ✓ Public safety
 - \$2.7 million for Illinois State Police increase from 180 to 196 in 2014

Debt Service – includes \$900 million of new money issuance

Capital Program – \$1.4 billion, record capital expenditures

APPENDIX

Maintenance and Operations

2014 Budget By Category

M AND O GROWTH – 4.2 PERCENT

(\$ millions)

Category	2013 Budget	2014 Budget Request	\$ Change from 2013 Budget
Salary and Wages	\$106.2	\$109.0	\$2.8
FICA and Retirement	48.5	51.6	3.1
Group Insurance	29.2	30.1	0.9
Outside Services (2014 inc. CCC \$2.5M, Tech Asst. \$0.6M)	24.1	26.8	2.7
Consulting Services (2014 inc. ERP \$2.1M, IT Mgmt \$0.9M)	9.2	11.9	2.7
Other Contractual Services	21.1	21.3	0.2
Professional Development	1.0	1.1	0.1
Utilities	5.4	6.0	0.6
Operational Materials and Supplies	8.3	7.5	(0.8)
Parts and Fuels	7.2	6.5	(0.8)
Equipment / Office Rental / Maintenance	15.7	15.7	(0.1)
All Other Insurance	9.9	10.5	0.6
Recovery of Expenses	(2.4)	(2.4)	0.0
Total M and O Costs	\$283.4	\$295.5	\$12.0

Slight increase in pension contribution rate will be accommodated within this budget thru transfers.

5 Totals may not add due to rounding.



2014 Debt Service

NEW DEBT PROVIDES FUNDING FOR MOVE ILLINOIS

Outstanding debt \$4.3 billion

- ✓ After January 1, 2014 principal payments

As much as \$900 million new debt issuance

Debt service transfers of \$334 million

- ✓ \$236 million interest expense*
 - Includes an estimated \$26 million interest on new debt
- ✓ \$98 million principal due January 1, 2015
- ✓ \$10 million other credit enhancement costs
- ✓ (\$15) million federal Build America Bonds subsidy

Estimated net debt service coverage of 2.4x and 2.2x in FY2013 and FY2014, respectively

Capital Program Summary

LARGEST AMOUNT COMMITTED FOR INFRASTRUCTURE IMPROVEMENTS IN TOLLWAY'S HISTORY

(\$ millions)

	2013 Budget	2013 Estimated Expenditures	2014 Request
Existing System Needs	\$702.9	\$532.0	\$1,007.0
Jane Addams Memorial Tollway (I-90)	415.2	323.8	729.2
Tri-State Tollway (I-94/ I-294/ I-80)	36.9	46.4	3.9
Veterans Memorial Tollway (I-355)	23.2	17.5	10.1
Reagan Memorial Tollway (I-88)	5.5	7.9	10.6
Open Road Tolling (ORT)	4.1	2.7	4.0
Systemwide Improvements	218.0	133.9	249.2
System Expansion	\$169.1	\$139.8	\$373.5
Tri-State (I-294)/I-57 Interchange	66.7	43.4	85.7
Elgin O'Hare Western Access	95.6	95.6	282.8
Illinois Route 53/120/Other Planning Studies	6.8	0.8	5.0
Capital Program Sub-Total	\$872.0	\$671.8	\$1,380.4
"Other" Capital Projects*	50.0	47.2	55.0
Capital Program Total	\$922.0	\$719.0	\$1,435.4

2013 Estimated Expenditures and 2014 Request do not reflect any IGA reimbursements.

* 2014 "Other" Capital Projects Budget includes new request of \$55 million and \$30.3 million of carryover from 2013.

Totals may not add due to rounding.



THANK YOU