



## Record of Meeting | October 26, 2017

The Illinois State Toll Highway Authority (the "Tollway") Board of Directors met in regular session on Thursday, October 26, 2017 in the Boardroom of Tollway Headquarters in Downers Grove, Illinois. The Meeting was held pursuant to By-Laws of the Tollway upon call and notice of the Meeting executed by Chairman Robert J. Schillerstrom and posted in accordance with the requirements of the Illinois *Open Meetings Act*. The Meeting was open to the public.

*[Bolded entries indicate issues which may require follow-up to present or report to the Board.]*

### Call to Order / Pledge of Allegiance / Roll Call

Chairman Bob Schillerstrom called the Meeting to order at approximately 9:07 a.m., inviting attendees to rise and join in the Pledge of Allegiance. He then asked the Board Secretary to call the roll, those Directors present and absent being as follows:

Board Members Present:
Chairman Bob Schillerstrom
Director Jim Banks
Director Corey Brooks
Director Earl Dotson, Jr. <i>[entered at 9:09 a.m.]</i>
Director Joe Gomez
Director Craig Johnson
Director Neli Vazquez Rowland

Board Members Not Present:
Governor Bruce Rauner <i>[ex officio]</i>
Secretary Randall Blankenhorn <i>[ex officio]</i>
Director David Gonzalez

The Board Secretary declared a quorum present.

### Public Comment

Chairman Schillerstrom opened the floor for public comment. No public comment was offered.

### Chairman's Items

*Item 1: Approval of the Minutes of the regular Board of Directors meeting held September 28, 2017.*



Chairman Schillerstrom called for a motion to approve **Chairman's Item 1**, the Minutes of the regular Board of Directors meeting held on September 28, 2017, as presented. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for amendment. Hearing nothing, Chairman Schillerstrom called for a vote. The motion was PASSED unanimously.

Chairman Schillerstrom stated that without objection, action on Chairman's Item 2, concerning the minutes of closed meetings, will be deferred until after consideration in Executive Session.

### COMMITTEE REPORTS

Chairman Schillerstrom asked the chairs of the following committees of the Board if they had any report to provide on the committees' recent activities:

#### Finance, Administration & Operations Committee

Committee Chair Gomez updated the Board on the Finance, Administration and Operations Committee ("FAO Committee") meeting held Wednesday, October 18, 2017, providing the following highlights:

**FINANCE** presented two items which the Committee approved for placement on the full Board agenda. The first item updates and clarifies delegation authority for staff to settle insurance claims and matters where the amount of the settlement is below the State's small purchase threshold. Settlements exceeding the small purchase threshold amount will require Board approval, and a summary of staff approved settlements will be provided to the Board as an informational item. Finance also presented the recommended Tentative Budget for 2018, and the Committee approved the item for consideration by the Board. The Tentative Budget includes revenue growth of 4.3 percent, a modest increase in operating expenses, and \$1.2 billion of capital investments. Mike will provide details later this morning.

**PROCUREMENT** presented seven items, five which were requests to utilize master contracts to purchase various goods and services. Item 6 was a contract award to purchase replacement jet rodders. Item 7 was a contract renewal for disposing of roadway sweepings.

**ENGINEERING** presented 16 items which were each approved by the Committee for placement on the Board agenda:

- Three construction contracts as part of the small business set aside program
- Nine professional service contracts
- Three professional service contract supplement recommendations



- One release of funds for utility and fiber optic relocations for the Elgin O'Hare Western Access.

One item, related to land acquisition, was deferred to the full Board for consideration and will be reviewed in the Executive Session today. Of the nearly \$102 million recommended, more than \$39 million or 39% is committed to small, veteran-owned or disadvantaged firms.

**LEGAL** presented two intergovernmental agreements which were reviewed and approved for placement on the Board agenda. Two items, concerning litigation settlements, were deferred at Committee and will be reviewed in Executive Session today prior to full Board consideration.

### **Diversity & Inclusion Committee**

Committee Chair Brooks updated the Board on the Diversity & Inclusion Committee meeting held Wednesday, October 18, 2017, providing the following highlights:

The Department of Diversity and Strategic Development provided a number of updates:

- The P4G Construction Program is officially underway. We have one active agreement in place and a total of 15 prime and subcontractors screened by one of our Technical Assistance Program service providers.
- Diversity is also studying sensible alternatives to IDOT prequalification for unbundled contracts worth \$5 million or less. One option under consideration is requiring a "statement of work experience on similar projects" in addition to the performance bond as a way to determine a company's ability to perform the work. These discussions continue internally with Legal, Risk Management and Engineering.
- All 13 Tollway Technical Assistance Programs are operational in the four Tollway Service Areas. Since the TA Program began in 2013, more than 350 clients have received help. Of those, more than 30 firms have performed on Tollway contracts, including 5 firms awarded Small Business Set-Aside prime contracts. The Tollway is also monitoring the review process for the Workforce Development RFP which we hope will be advertised later this year.
- The Earned Credit Program continues to grow! Before the end of the year we expect to hit two milestones – 300 hires and surpassing \$15 million in earned wages. The Tollway is developing new marketing and programmatic strategies to encourage even more industry participation in ECP.
- Now that the contract is executed, Diversity has begun working with vendor B2G NOW to develop and install the Diversity Department's new data collection system, fulfilling the Disparity Study recommendation for better tracking and analysis of information we collect.



- Diversity is working with the Communications Department. As part of the process, a survey will be sent to key industry stakeholders and Tollway Board members to elicit feedback and ideas. Our goal is to develop a plan for review and implementation early next year.
- The Tollway has paid nearly \$90 million to DBE firms through the first three quarters of 2017, accounting for nearly 27% of all payments for construction and professional services have gone to DBE firms this year. So while the Tollway has spent fewer overall dollars overall this year, the percentage of DBE payments made remains strong.
- Finally, Diversity will debut a new informative video segment, highlighting the real life impact of the Tollway's diversity programs on the DBE community, at next month's DAC meeting, scheduled for November 29.

### **Customer Service & Planning Committee**

Chairman Schillerstrom reported that the Customer Service & Planning Committee meeting was held Thursday, October 19, 2017, and stated he would not make a report because the items reviewed are summarized in the Directors' materials.

*[End of Committee Reports]*

Chairman Schillerstrom stated that without objection, action on Chairman's Item 4, concerning approval of a Memorandum of Understanding, will be deferred until after consideration in Executive Session.

### **Executive Director's Items**

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**IHCC Government Leadership Award:** Executive Director Bedalov congratulated the Board and staff on the acceptance of the 2017 Government Leadership Award from the Illinois Hispanic Chamber of Commerce (IHCC) in recognition of the Tollway's demonstrated commitment to diversity. Mr. Bedalov highlighted that the IHCC Government Leadership Award recognizes agencies that have an extensive record of commitment to inclusion and diversity while providing support to Hispanic businesses.

**Illinois Route 390 Trick, Trot & Roll:** Executive Director Bedalov invited Directors and staff to participate in the Illinois Route 390 Trick, Trot & Roll celebration, marking the opening of the eastern segment of the new Tollway.

**Lump Sum Contract Process:** Executive Director Bedalov reported that the Illinois Tollway has launched a new lump sum contracting process that will help the Engineering Department operate more efficiently by reducing the time spent reviewing contracts, invoices and payroll



forms. He explained that the new process also streamlines invoicing and significantly reduces the amount of paperwork required to track the progress of engineering professional services contracts. Executive Director Bedalov highlighted that using the lump sum method will save the Tollway about 300 billable hours per contract and save more than 5,000 sheets of paper - or more than half a tree - per contract.

**2018 Tentative Budget:** Executive Director Bedalov introduced Chief Financial Officer, Mike Colsch, to present the 2018 Tentative Budget. [See attached presentation.](#)

Director Johnson asked the reason for a potential decrease in the percentage of employee wages which the Tollway is statutorily required to contribute to the State Employee's Retirement System (SERS). Mr. Colsch responded that a potential decrease may result from recent legislation passed which includes actuarial funding adjustments and introduces a Tier 3 to the State's public pension system, involving different retirement benefits.

Director Gomez commended staff on the 2018 Tentative Budget and for efficiencies being instituted at the agency.

Director Johnson inquired if the Tollway holds Build America Bonds and if so, whether they are currently being reviewed. Mr. Colsch responded affirmatively to both questions.

## Items for Consideration

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### Finance

*Item 1: Resolution amending the authority to approve settlements for various insurance programs by revising dollar limit thresholds and delegation of signature authority.*

Chairman Schillerstrom called for a motion to approve **Finance Item 1**. Director Gomez made a motion for approval; seconded by Director Brooks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Gomez, Director Banks, Director Brooks, Director Dotson, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 2: Approval of the 2018 Tentative Budget.*



Chairman Schillerstrom called for a motion to approve **Finance Item 2**, the Tollway's 2018 Tentative Budget. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

### Business Systems

*Item 1: Award of Contract 17-0127 to Transitions, N.F.P. (d.b.a. The Printer's Mark) for the purchase of Printing and Mailing Services in an amount not to exceed \$8,100,000.00 (State Use Program).*

Chairman Schillerstrom called for a motion to approve **Business Systems Item 1**. Director Gomez made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Gomez, Director Johnson, Director Banks, Director Brooks, Director Dotson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 2: Award of Contract 17-0172 to Ada S. McKinley Community Services, Inc. for the purchase of Transponder Fulfillment Services in an amount not to exceed \$6,000,000.00 (State Use Program).*

Chairman Schillerstrom called for a motion to approve **Business Systems Item 2**. Director Vazquez Rowland made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Johnson, Director Banks, Director Brooks, Director Dotson, Director Gomez, Chairman Schillerstrom (7)



Nays: None (0)

The motion was PASSED.

*Item 3: Renewal of Contract 13-0007 to The Chicago Lighthouse for People Who Are Blind or Visually Impaired for the purchase of Call Center and Payment Processing Services in an amount not to exceed \$115,000,000.00 (State Use Program).*

Chairman Schillerstrom called for a motion to approve **Business Systems Item 3**. Director Gomez made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion.

Director Gomez highlighted the excellent work performed for the agency by the Chicago Lighthouse for People Who Are Blind or Visually Impaired.

Hearing nothing further, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Gomez, Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

## **Procurement**

*Item 1: Award of Contract 17-0159 to Mythics, Inc. for the purchase of Oracle Products, Maintenance, and Support in an amount not to exceed \$3,470,112.56 (Order Against CMS Master Contract).*

Chairman Schillerstrom called for a motion to approve **Procurement Item 1**. Director Banks made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Dotson, Director Brooks, Director Gomez, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.



*Item 2: Award of Contract 17-0194 to CDW Government LLC for the purchase of Cisco SMARTnet and IronPort Maintenance and Support in an amount not to exceed \$671,993.12 (Order Against CMS Master Contract).*

Chairman Schillerstrom called for a motion to approve **Procurement Item 2**. Director Gomez made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Gomez, Director Johnson, Director Banks, Director Brooks, Director Dotson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 3: Award of Contract 17-0191 to CDW Government LLC for the purchase of Citrix Products, Services, Maintenance, and Support in an amount not to exceed \$319,804.92 (Order Against CMS Master Contract).*

Chairman Schillerstrom called for a motion to approve **Procurement Item 3**. Director Vazquez Rowland made a motion for approval; seconded by Director Gomez. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Gomez, Director Banks, Director Brooks, Director Dotson, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 4: Award of Contract 17-0192 to Premier Staffing Source, Inc. and Acro Service Corporation for the purchase of Temporary Staffing Services in an aggregate amount not to exceed \$375,000.00 (Order Against CMS Master Contract).*

Chairman Schillerstrom called for a motion to approve **Procurement Item 4**. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)





Nays: None (0)

The motion was PASSED.

*Item 5: Award of Contract 17-0143 to Cargill, Inc.; Compass Minerals America, Inc.; and Morton Salt, Inc. for the purchase of Bulk Rock Salt in an aggregate amount not to exceed \$2,648,688.00 (Order Against CMS Master Contract).*

Chairman Schillerstrom called for a motion to approve **Procurement Item 5**. Director Gomez made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Gomez, Director Dotson, Director Banks, Director Brooks, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 6: Award of Contract 17-0045 to E.J. Equipment, Inc. for the purchase of Trailer-Mounted Jet-Rodding Machines in an amount not to exceed \$446,467.35 (Tollway Invitation for Bid).*

Chairman Schillerstrom called for a motion to approve **Procurement Item 6**. Director Banks made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Dotson, Director Brooks, Director Gomez, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 7: Renewal of Contract 13-0056 to Independent Recycling Services, Inc. for the purchase of Roadway Sweepings Pickup and Disposal Services in an amount not to exceed \$415,145.10 (Tollway Invitation for Bid).*

Chairman Schillerstrom called for a motion to approve **Procurement Item 7**. Director Dotson made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:



Yeas: Director Dotson, Director Johnson, Director Banks, Director Brooks, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

## Engineering

*Item 1: Award of Contract I-17-4327 to J.A. Watts, Inc. for Fiber Optic Removal - East, on the Jane Addams Memorial Tollway (I-90), from Milepost 68.2 (IL-53) to Milepost 78.9 (Kennedy Expressway), in the amount of \$1,127,987.37.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 1**. Director Banks made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Dotson, Director Brooks, Director Gomez, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 2: Award of Contract RR-17-4328 to Semper Fi Yard Service, Inc. for Landscape Planting Improvements on the Veteran's Memorial Tollway (I-355) from Milepost 0.0 (I-80) to Milepost 2.65 (Bruce Road), in the amount of \$1,689,804.76.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 2**. Director Gomez made a motion for approval; seconded by Director Vazquez Rowland. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion.

Director Johnson requested confirmation this contract is not a component of the Landscape Masterplan and that an opportunity to review the plan will be provided to the Board before it is implemented. Chairman Schillerstrom confirmed.

Hearing nothing further, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Gomez, Director Vazquez Rowland, Director Banks, Director Brooks, Director Dotson, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)



The motion was PASSED.

*Item 3: Award of Contract RR-17-4329 to Allied Landscaping Corporation for Landscape Improvements on the Veteran's Memorial Tollway (I-355) from Milepost 2.65 (Bruce Road) to Milepost 11.45 (Internationale Parkway), in the amount of \$2,079,436.20.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 3**. Director Johnson made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Banks, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 4: Acceptance of Proposal from HDR Engineering, Inc., on Contract I-17-4296 for Design Services for Roadway Reconstruction and Widening on the Tri-State Tollway (I-294), from Milepost 17.8 (95th Street) to Milepost 20.7 (LaGrange Road), in an amount not to exceed \$16,010,435.51.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 4**. Director Vazquez Rowland made a motion for approval; seconded by Director Gomez. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Gomez, Director Banks, Director Brooks, Director Dotson, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 5: Acceptance of Proposal from TranSystems Corporation/Hanson Professional Services, Inc., on Contract I-17-4298 for Design Services for Roadway Reconstruction and Widening on the Tri-State Tollway (I-294) from Milepost 24.1 (I-55 Ramps) to Milepost 27.8 (Ogden Avenue), in an amount not to exceed \$23,000,000.00.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 5**. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are



any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 6: Acceptance of Proposal from Jacobs Engineering Group, Inc., on Contract I-17-4300 for Design Services for Roadway Reconstruction and Widening on the Tri-State Tollway (I-294) from Milepost 30.5 (Roosevelt Road) to Milepost 32.3 (St. Charles Road), in an amount not to exceed \$38,500,000.00.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 6**. Director Vazquez Rowland made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Dotson, Director Banks, Director Brooks, Director Gomez, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 7: Acceptance of Proposal from Bowman, Barrett & Associates Inc./Christopher B. Burke Engineering, Ltd., on Contract I-17-4303 for Design Services for Roadway Reconstruction, Widening and Bridge Rehabilitation on the Tri-State Tollway (I-294) from Milepost 37.8 (O'Hare Oasis) to Milepost 40.0 (Balmoral Avenue), in an amount not to exceed \$6,700,000.00.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 7**. Director Vazquez Rowland made a motion for approval; seconded by Director Brooks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Brooks, Director Banks, Director Dotson, Director Gomez, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.



*Item 8: Acceptance of Proposal from Gandhi & Associates, Inc., on Contract I-17-4308 for Design Services for Intelligent Transportation Systems and Lighting Design on the Tri-State Tollway (I-294) from Milepost 17.8 (95th Street) to Milepost 40.0 (Balmoral Avenue), in an amount not to exceed \$5,189,000.00.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 8**. Director Gomez made a motion for approval; seconded by Director Brooks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Gomez, Director Brooks, Director Banks, Director Dotson, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 9: Acceptance of Proposal from Terra Engineering, Ltd., on Contract I-17-4309 for Design Services for Advanced Maintenance Of Traffic on the Tri-State Tollway (I-294) from Milepost 17.8 (95th Street) to Milepost 29.1 (East West Connector), in an amount not to exceed \$580,000.00.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 9**. Director Dotson made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Dotson, Director Johnson, Director Banks, Director Brooks, Director Gomez, Chairman Schillerstrom (6)

Nays: None (0)

Abstentions: Director Vazquez Rowland (1)

The motion was PASSED.

*Item 10: Acceptance of Proposal from Peralte-Clark, LLC, on Contract I-17-4310 for Design Services for Advanced Maintenance Of Traffic on the Tri-State Tollway (I-294) from Milepost 29.1 (East West Connector) to Milepost 40.0 (Balmoral Avenue), in an amount not to exceed \$479,820.00.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 10**. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if



there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 11: Acceptance of Proposal from HR Green, Inc., on Contract RR-13-4116 for Construction Management Services for Roadway Reconstruction on the Reagan Memorial Tollway (I-88) from Milepost 138.1 (York Road Plaza) to Milepost 140.5 (Eisenhower Expressway I-290), in an amount not to exceed \$5,898,000.00.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 11**. Director Gomez made a motion for approval; seconded by Director Vazquez Rowland. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Gomez, Director Vazquez Rowland, Director Banks, Director Brooks, Director Dotson, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 12: Acceptance of Proposal from WHKS & Co., on Contract MO-17-1239 for Inspection Services for Underwater Inspection and Scour Analysis of Bridge Structures, Systemwide, in an amount not to exceed \$528,869.45.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 12**. Director Gomez made a motion for approval; seconded by Director Brooks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Gomez, Director Banks, Director Brooks, Director Dotson, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.



*Item 13: Acceptance of Proposal from Infrastructure Engineering, Inc., on Contract I-15-4654 for Supplemental Construction Management Services Upon Request on the Elgin O'Hare Western Access (I-390), in an amount of \$250,000.00 from \$3,000,000.00 to \$3,250,000.00. [Recusal: Chairman Schillerstrom]*

Chairman Schillerstrom called for a motion to approve **Engineering Item 13**. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion.

Chairman Schillerstrom indicated he wishes to recuse himself from participating in the decision regarding this item.

Hearing nothing further, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland (6)

Nays: None (0)

Recusals: Chairman Schillerstrom (1)

The motion was PASSED.

*Item 14: Acceptance of Proposal from Patrick Engineering, Inc./Civiltech Engineering, Inc./Singh & Associates Inc., on Contract I-12-4041 for Supplemental Design Service for Reconstruction and Widening on the Illinois Route 390 Tollway, from U.S. Route 20 to Illinois Route 83, in an amount of \$1,145,000.00 from \$10,151,314.92 to \$11,296,314.92.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 14**. Director Gomez made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion.

Director Vazquez Rowland noted that a January 11<sup>th</sup> report from engineering consultant DLZ documents the need for the supplemental design services being considered.

Hearing nothing further, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Gomez, Director Banks, Director Brooks, Director Dotson, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)



The motion was PASSED.

*Item 15: Acceptance of Proposal from Stanley Consultants, Inc., on Contract I-13-4622 for Supplemental Design Service for Western Terminal Interchange on the Illinois Route 390 Tollway at Elgin O'Hare Western Access (I-490), in an amount of \$12,951,550.00 from \$22,659,275.00 to \$35,610,825.00.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 15**. Director Johnson made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Banks, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 16: Resolution Authorizing Release of Funds for Utility and Fiber Optic Relocation for the Elgin O'Hare Western Access (EOWA), Project I-11-4005.*

Chairman Schillerstrom called for a motion to approve **Engineering Item 16**. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

Chairman Schillerstrom stated that without objection, action on Engineering Item 17 will be deferred until after consideration in Executive Session.

## Legal

*Item 1: Approval of an Intergovernmental Agreement with the Village of Franklin Park regarding EOWA Land Transfer Agreement. Cost to the Tollway: \$0.*

Chairman Schillerstrom called for a motion to approve **Legal Item 1**. Director Vazquez Rowland made a motion for approval; seconded by Director Gomez. Chairman Schillerstrom asked if there





are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Gomez, Director Banks, Director Brooks, Director Dotson, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

*Item 2: Approval of a First Addendum Intergovernmental Agreement with the Illinois Department of Central Management Services and the Illinois Department of Innovation and Technology for Enterprise Resource Planning (ERP). Cost to the Tollway: additional \$8,985,764.00.*

Chairman Schillerstrom called for a motion to approve **Legal Item 2**. Director Johnson made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion.

Director Banks then made a motion to table **Legal Item 2**. The motion was seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call on the pending motion to table, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Dotson, Director Brooks, Director Gomez, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The item was TABLED.

Chairman Schillerstrom stated that without objection, action on Legal Items 3 and 4, concerning litigation settlements, will be deferred until after consideration in Executive Session.

## **Unfinished Business**

---

Director Vazquez Rowland, noting she has since received additional clarification, made a parliamentary inquiry to determine whether it would be possible to amend her vote on Engineering Item 9. Chairman Schillerstrom advised the Director that the vote on this item has already been announced.

Mr. Colsch advised Directors that formal Board approval of the Tentative Budget recommendation (Finance Item 2) is a requirement of the Tollways Trust Indenture. He clarified, however, that the budget process includes an opportunity for additional review and modification before the Final



Budget is presented to the Board for consideration in December. Chairman Schillerstrom inquired of the Board whether, given the clarification provided by staff, any Directors wishes to amend their vote on this item. Hearing nothing, Chairman Schillerstrom proceeded to the next item of business.

### **Executive Session**

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Chairman Schillerstrom called for a motion to enter Executive Session pursuant to exceptions provided in Sections 2(c)5, 2(c)11 and 2(c)21 of the Illinois *Open Meetings Act* to consider Tollway matters related to purchase or lease of property, potential or pending litigation and the minutes of closed meetings. Director Gomez made a motion, pursuant to the sections specified, to enter Executive Session; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Banks, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

At approximately 9:53 a.m., the Board entered into Executive Session.

### **Return from Executive Session and Action (if any)**

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At approximately 10:46 a.m., the Board re-entered the public session of the Meeting.

*Chairman's Item 2: Approval of the Minutes of the Executive Session of the Board of Directors meeting held September 28, 2017.*

Chairman Schillerstrom called for a motion to approve **Chairman's Item 2**, the Minutes of the Executive Session of the Board of Directors meeting held on September 28, 2017, as presented. Director Vazquez Rowland made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for amendment. Hearing nothing, Chairman Schillerstrom called for a vote. The motion was PASSED unanimously.

*Item 17: Land Acquisition (Identification of Real Estate Parcel associated with the Central Tri-State Tollway). Cost to the Tollway: N/A.*



Chairman Schillerstrom called for a motion to approve **Engineering Item 17**. Director Banks made a motion for approval; seconded by Director Gomez. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a vote. The motion was PASSED unanimously.

*Item 3: Authorization to Enter a Workers Compensation Settlement regarding Peter Turcato.*  
*Cost to the Tollway: As discussed in Executive Session.*

Chairman Schillerstrom called for a motion to approve **Legal Item 3**. Director Johnson made a motion to approve; seconded by Director Brooks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Brooks, Director Banks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The item was PASSED.

*Item 4: Authorization to Enter a Litigation Settlement – Rogers Industrial Park, LP.* *Cost to the Tollway: As discussed in Executive Session. [Recusal: Director Johnson]*

Chairman Schillerstrom called for a motion to approve **Legal Item 4**. Director Gomez made a motion to approve; seconded by Director Vazquez Rowland. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion.

Director Johnson indicated he wishes to recuse himself from participating in the decision regarding this item.

Hearing nothing further, Chairman Schillerstrom called for a roll call on the pending motion, the vote of yeas and nays being as follows:

Yeas: Director Gomez, Director Vazquez Rowland, Director Banks, Director Brooks, Director Dotson, Director Gomez, Chairman Schillerstrom (6)

Nays: None (0)

Recusals: Director Johnson (1)

The motion was PASSED.

*Chairman's Item 4: Approval of a Memorandum of Understanding with the Union Pacific Railroad.*  
*Cost to the Tollway: As discussed in Executive Session.*



Chairman Schillerstrom called for a motion to approve **Chairman’s Item 4**. Director Johnson made a motion for approval; seconded by Director Vazquez Rowland. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Vazquez Rowland, Director Banks, Director Brooks, Director Dotson, Director Gomez, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

**New Business**

Chairman Schillerstrom announced that he is appointing Directors Gomez, Brooks and Johnson to an ad hoc committee, which he will Chair, to review the Tollway’s organization chart, personnel, and decision making processes for efficiencies, better accountability, elimination of waste and general best practices. He requested that the ad hoc committee be staffed by the Tollways’ general engineering consultant (GEC), under leadership of John Trotta, of WSP USA Inc., and the Tollway’s Chief Operating Officer, Kevin Artl.

**Adjournment**

There being no further business before the Board, Chairman Schillerstrom requested a motion to adjourn. Motion to adjourn was made by Director Johnson, seconded by Director Banks. Chairman Schillerstrom called for a vote. The motion was PASSED unanimously.

The Meeting was adjourned at approximately 10:52 a.m.

Minutes taken by: \_\_\_\_\_

Christi Regnery  
Board Secretary  
Illinois State Toll Highway Authority



# 2018 TENTATIVE BUDGET

October 26, 2017

Mike Colsch



# 2018 Budget Schedule

## October

- ✓ 2018 Tentative Budget presented to Board

## November

- ✓ Public review/comment on 2018 Tentative Budget
- ✓ Public comments presented to Board
- ✓ Incorporate changes arising from review process

## December

- ✓ Board votes on 2018 Final Budget

# 2018 Tentative Budget Highlights

## Revenue

- ✓ Steady growth year-over-year

## Maintenance and Operations

- ✓ Modest increase to support increase in traffic and customer service activities
- ✓ Operating costs consistent with financial plan

## Capital Program

- ✓ Demonstrates the Tollway's commitment to infrastructure improvements, maintaining system integrity and technology



# 2018 Revenue Sources

(\$ millions)

	FY 2017 Budget	FY 2017 Estimates	FY 2018 Projections
<b>Toll Revenues and Evasion Recovery</b>	\$1,366	\$1,370	<b>\$1,430</b>
<b>Investment Income</b>	6	10	<b>12</b>
<b>Concessions and Miscellaneous Revenues</b>	8	10	<b>8</b>
<b>Revenues Total</b>	<b>\$1,380</b>	<b>\$1,390</b>	<b>\$1,450</b>

\* CDM Smith's expected toll revenue estimate for fiscal year 2018 totals \$1,454.4 million. The Tollway makes adjustments to reflect toll non-payments, underpayments and evasion recovery.



# 2018 Revenue Allocations

***MORE THAN 75 PERCENT OF REVENUES ALLOCATED TO SUPPORT INFRASTRUCTURE***

(\$ millions)

	FY 2017 Budget	FY 2017 Estimates	FY 2018 Projections
Maintenance and Operations	\$336	\$336	\$353
Debt Service Transfers	405	390	413
Deposits to Renewal and Replacement and Improvement	639	664	684
<b>Revenues Total</b>	<b>\$1,380</b>	<b>\$1,390</b>	<b>\$1,450</b>

Maintenance and Operations transfers for fiscal year 2017 estimate may differ due to amounts carried over from prior year.

Note: Numbers may not add to totals due to rounding

Presented by Mike Colsch on October 26, 2017



# 2018 Maintenance and Operations

## *KEY DRIVERS OF OPERATING BUDGET INCREASE OF 4.9 PERCENT*

- ✓ Rise in retirement contributions offset by a decrease in salary and wages due to decreased headcount
- ✓ Increase in credit card fees associated with higher toll revenue
- ✓ Increase in equipment maintenance for toll collection equipment and new back-office software
- ✓ Increase in customer service and consulting costs to support increase in transaction growth and technology

# Focus on the Customer

## The Illinois Tollway serves

- ✓ 1.6 million daily drivers
- ✓ 88 percent of all transactions are electronic

## 2018 Operating Budget includes

- ✓ \$87 million for Business Systems to support customer service and tolling technology
- ✓ \$34 million for Illinois State Police for safety services
- ✓ \$71 million for Engineering for roadway maintenance, technology and traffic management
- ✓ \$20 million for Information Technology

## Goal: Enhance customers' driving experience



# Maintenance and Operations - 2018 Budget by Category

## INCREASE IN OPERATING COSTS – 4.9 PERCENT FROM 2017

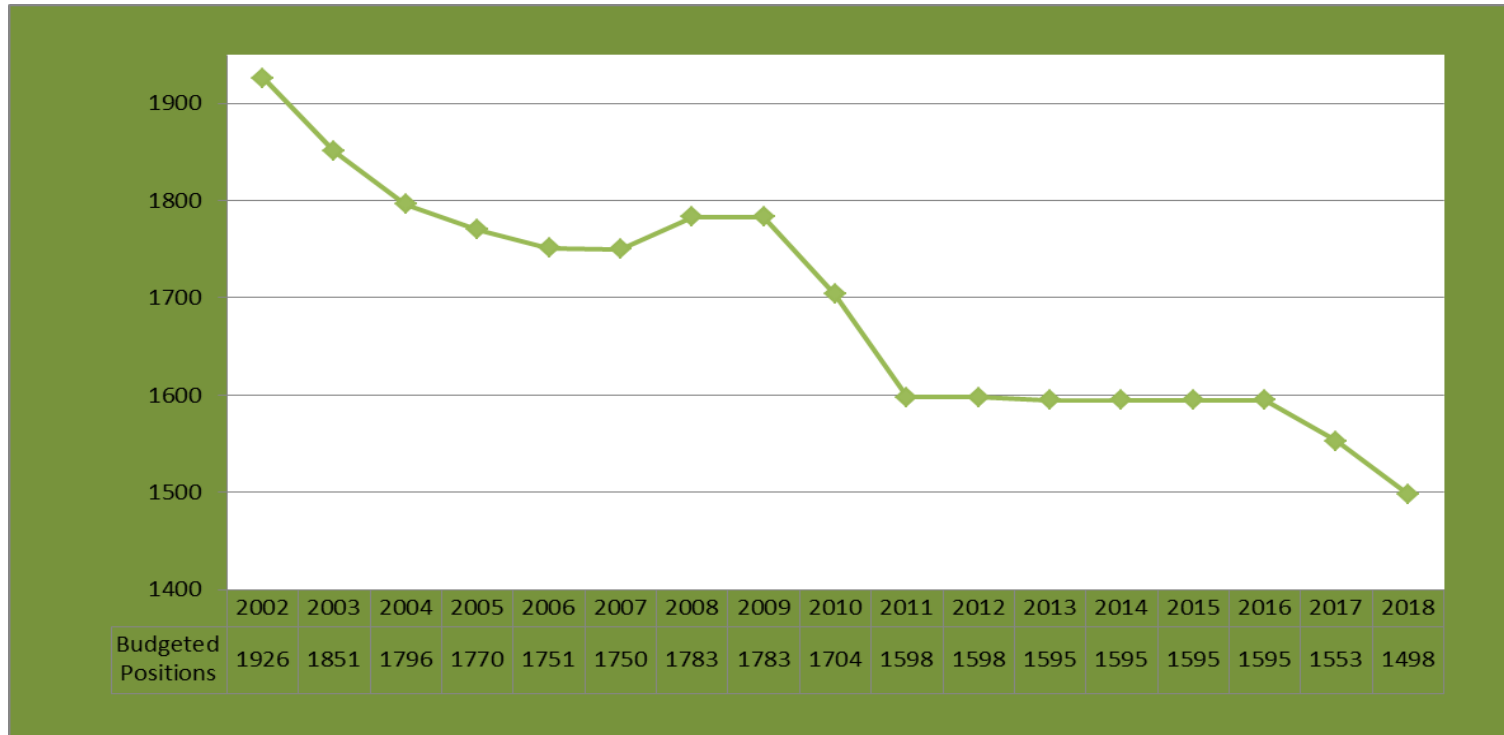
(\$ Million)

Category	2017 Budget	2018 Budget Request	\$ Change from 2017 Budget	% Change from 2017 Budget
Salary and Wages	\$107.5	\$104.2	(\$3.3)	-3.1%
FICA and Retirement	58.6	63.0	4.4	7.5%
Group Insurance	39.1	39.8	0.7	1.9%
All Other Insurance	11.6	11.5	(0.2)	-1.5%
Credit Card Fees and Bank Charges	24.1	27.1	3.0	12.4%
All Other Contractual Services	48.8	58.4	9.6	19.7%
Equipment/ Office Rental/ Maintenance	25.4	29.2	3.8	14.9%
Parts and Fuels	6.7	6.0	(0.6)	-9.7%
Utilities	8.3	8.2	(0.1)	-0.8%
Operational Materials and Supplies	7.5	6.5	(1.0)	-13.2%
Other Miscellaneous Expenses	0.9	1.0	0.1	8.6%
Recovery of Expenses	(2.3)	(2.3)	0.0	-0.4%
<b>Total M and O Costs</b>	<b>\$336.3</b>	<b>\$352.8</b>	<b>\$16.5</b>	<b>4.9%</b>



# Tollway Headcount By Year

*HEADCOUNT LOWEST IN MORE THAN 30 YEARS*



# 2018 Debt Service

**\$300 million of additional funding at rates below original plan**

**Outstanding debt at 1/1/2018 is \$6.1 billion**

- ✓ Includes \$300 million new bond issuance planned in 4<sup>th</sup> quarter

**Transfers for debt service estimated at \$413 million**

- ✓ Interest – \$300 million
- ✓ Principal – \$124 million
- ✓ Other – \$5 million (bond-related costs i.e. liquidity, remarketing, etc.)
- ✓ Offset by \$15 million federal Build America Bonds subsidy

**Estimated debt service coverage of 2.6x in 2017 and 2.5x in 2018**



# Capital Program

## *KEY CAPITAL HIGHLIGHTS*

### **Elgin O'Hare Western Access Project**

- ✓ Continued advance work and design for the I-490 Interchange
- ✓ Continued design of the I-490 Tollway from I-294 to Franklin Avenue/Green Street
- ✓ Right-of-way purchases and utility relocations

### **Central Tri-State Tollway (I-294)**

- ✓ Design for reconstruction and congestion relief between 95<sup>th</sup> Street and Balmoral Avenue



# Capital Program

## *KEY CAPITAL HIGHLIGHTS*

### **Systemwide Projects**

- ✓ Bridge, pavement and interchange improvements
- ✓ Toll collection and information technology improvements
- ✓ Maintenance facility upgrades

### **Reagan Memorial Tollway (I-88)**

- ✓ Reconstruction between York Road and I-290
- ✓ Infrastructure renewal between Illinois Route 251 and Illinois Route 56

### **Veterans Memorial Tollway ( I-355)**

- ✓ Infrastructure renewal between I-55 and Army Trail Road
- ✓ Widening between Illinois Route 56 and Illinois Route 38





# Capital Program Summary

(\$ millions)	2017 Budget	2017 Estimated Expenditures	2018 Request	\$ Change from 2017 Estimate
<b>Existing System Needs</b>	<b>\$567.5</b>	<b>\$572.2</b>	798.1	<b>\$225.9</b>
Jane Addams Memorial Tollway (I-90)	165.3	205.6	24.4	(181.2)
Tri-State Tollway (I-94/I-294/I-80)	56.5	63.2	238.1	174.9
Veterans Memorial Tollway (I-355)	12.3	10.3	35.1	24.8
Reagan Memorial Tollway (I-88)	38.4	35.4	175.0	139.5
Systemwide Improvements	295.0	257.6	325.5	67.9
<b>System Expansion</b>	<b>\$393.8</b>	<b>\$341.9</b>	<b>\$385.6</b>	<b>\$43.8</b>
Tri-State (I-294)/I-57 Interchange	2.1	3.9	0.0	(3.9)
Elgin O'Hare Western Access Project	374.5	333.0	375.9	42.9
Other Emerging Projects	17.3	4.9	9.7	4.8
<b>Capital Program Total</b>	<b>\$961.3</b>	<b>\$914.0</b>	<b>\$1,183.7</b>	<b>\$269.7</b>

*Totals may not add due to rounding.*



# Tentative 2018 Budget Summary

## ***CONSISTENT WITH THE LONG-TERM FINANCIAL PLAN***

**Seventh year of *Move Illinois* – total 2018 Capital Program projected to be \$1.18 billion**

- ✓ 40 percent of the *Move Illinois* Program will be complete

**Revenue increase 4.3 percent from 2017 estimate**

**Operating costs increase 4.9 percent from 2017 budget**

**Estimated debt service coverage of 2.5x in 2018**



# Appendix



# Maintenance and Operations- 2018 Budget By Department

(\$ thousands)

Department	2016 Actual Expenditures	2017 Budget	2018 Budget Request	\$ Change from 2017 Budget	% Change from 2017 Budget
Business Systems	\$69,406	\$75,690	\$85,854	\$10,164	13.4%
Engineering	70,475	74,371	76,018	1,647	2.2%
Executive Office and Directors	1,424	2,126	2,283	157	7.4%
Information Technology	14,681	15,786	18,682	2,896	18.3%
Inspector General	920	954	954	0	0.0%
Internal Audit	749	828	924	97	11.7%
Legal	1,450	1,854	1,854	0	0.0%
Office of Enterprise Wide Operations	67,979	68,393	68,798	404	0.6%
Administration	3,901	4,410	4,347	-64	-1.4%
Communications	1,407	1,670	1,670	0	0.0%
Diversity and Strategic Development	2,119	4,145	5,846	1,701	41.0%
Toll Operations	60,552	58,168	56,936	-1,233	-2.1%
Office Of Finance	48,910	60,278	61,313	1,035	1.7%
Finance	44,250	55,399	56,458	1,059	1.9%
Procurement	4,660	4,880	4,855	-24	-0.5%
Planning	2,049	2,264	2,375	111	4.9%
State Police	31,197	33,715	33,694	-21	-0.1%
<b>Authority Total</b>	<b>\$309,239</b>	<b>\$336,261</b>	<b>\$352,750</b>	<b>\$16,489</b>	<b>4.9%</b>



# Move Illinois Program Summary

(\$ millions)	2016 Actual Expenditures	2017 Budget	2017 Estimated Expenditures	2018 Request	\$ Change from 2017 Estimate
<b>Existing System Needs</b>					
Jane Addams Memorial Tollway (I-90)	\$516.1	\$162.8	\$201.6	\$24.4	(\$177.2)
Tri-State Tollway (I-94/I-294/I-80)	39.5	55.2	60.0	238.1	178.1
Veterans Memorial Tollway (I-355)	1.6	10.9	9.1	35.1	26.0
Reagan Memorial Tollway (I-88)	4.8	9.4	14.8	175.0	160.1
Systemwide Improvements	100.2	283.4	238.6	323.5	85.0
<b>Existing System Needs Total</b>	<b>\$662.2</b>	<b>\$521.7</b>	<b>\$524.1</b>	<b>\$796.1</b>	<b>\$272.0</b>
<b>System Expansion</b>					
Tri-State Tollway (I-294)/I-57 Interchange	\$1.7	\$2.1	\$3.9	\$0.0	(\$3.9)
Elgin O'Hare Western Access Project	320.8	374.5	333.0	375.9	42.9
Other Emerging Projects	0.5	17.3	4.9	9.7	4.8
<b>System Expansion Total</b>	<b>\$323.0</b>	<b>\$393.8</b>	<b>\$341.9</b>	<b>\$385.6</b>	<b>\$43.8</b>
<b>Move Illinois Program Total</b>	<b>\$985.2</b>	<b>\$915.5</b>	<b>\$866.0</b>	<b>\$1,181.8</b>	<b>\$315.7</b>

## Notes:

1. 2016 Actual Expenditures reflected cost recoveries of (\$6.1) million pursuant to intergovernmental agreements (IGA). 2017 Estimated Expenditures and 2018 Request do not reflect any IGA reimbursements.

*Totals may not add due to rounding.*



# Congestion-Relief Program Summary

(\$ millions)	2016 Actual Expenditures	2017 Budget	2017 Estimated Expenditures	2018 Request	\$ Change from 2017 Estimate
<b>Congestion-Relief Program (CRP)</b>					
Jane Addams Memorial Tollway (I-90)	25.7	2.4	4.0	-	(\$4.0)
Tri-State Tollway (I-94/I-294/I-80)	(6.9)	1.3	3.2	-	(3.2)
Veterans Memorial Tollway (I-355)	6.3	1.4	1.2	-	(1.2)
Reagan Memorial Tollway (I-88)	78.7	29.0	20.6	-	(20.6)
Systemwide Improvements	69.8	11.6	19.1	2.0	(17.1)
<b>Congestion-Relief Program Subtotal</b>	<b>\$173.6</b>	<b>\$45.8</b>	<b>\$48.0</b>	<b>\$2.0</b>	<b>(\$46.0)</b>
<b>CRP and Other Capital Projects Total</b>	<b>\$173.6</b>	<b>\$45.8</b>	<b>\$48.0</b>	<b>\$2.0</b>	<b>(\$46.0)</b>

**Notes:**

1. 2016 Actual Expenditures reflected cost recoveries of (\$23.6) million pursuant to intergovernmental agreements (IGA). 2017 Estimated Expenditures and 2018 Request do not reflect any IGA reimbursements.

*Totals may not add due to rounding.*



# Debt Service Schedule

Fiscal Year	Principal	Interest	Total Debt Service
2017	109	292	401
2018	124	307	431
2019	130	308	438
2020	138	301	439
2021	144	295	439
2022	151	287	439
2023	159	280	438
2024	168	271	439
2025	189	263	452
2026	241	255	496
2027	258	244	502
2028	269	233	502
2029	280	221	501
2030	292	209	501
2031	302	199	501
2032	318	183	501
2033	335	167	501
2034	354	147	501
2035	370	127	497
2036	389	108	497
2037	409	89	497
2038	421	68	489
2039	438	47	485
2040	304	25	330
2041	160	10	170
2042	45	2	47

Note: Numbers may not add to totals due to rounding

## NOTES:

- ✓ Includes existing debt service plus debt service on (i) \$300 million of new money bonds assumed issued Dec 1, 2017 and (ii) \$300 million of new money bonds assumed issued July 1, 2018.
- ✓ Debt service due January 1 of a given calendar year is included in the prior fiscal year, per the Trust Indenture.
- ✓ Debt service does not include liquidity or remarketing costs for Tollway variable rate bonds. Such costs are currently approximately \$5 million annually.
- ✓ Interest expense does not net out anticipated federal subsidies related to Build America Bonds.
- ✓ Interest expense on variable rate bonds is estimated at the synthetic fixed rates on such bonds, incorporating payments on associated interest rate hedge agreements.





THANK YOU

