

Regular Board of Directors Meeting

Record of Meeting | May 24, 2018

The Illinois State Toll Highway Authority (the "Tollway") Board of Directors met in regular session on Thursday, May 24, 2018 in the Boardroom of Tollway Headquarters in Downers Grove, Illinois. The Meeting was held pursuant to By-Laws of the Tollway upon call and notice of the Meeting executed by Chairman Robert J. Schillerstrom and posted in accordance with the requirements of the Illinois *Open Meetings Act*. The Meeting was open to the public.

[Bolded entries indicate issues which may require follow-up to present or report to the Board.]

Call to Order / Pledge of Allegiance / Roll Call

Chairman Bob Schillerstrom called the Meeting to order at approximately 9:02 a.m., inviting attendees to rise and join in the Pledge of Allegiance. He then asked the Board Secretary to call the roll, those Directors present and absent being as follows:

Board Members Present:
Chairman Bob Schillerstrom
Director Jim Banks
Director Corey Brooks
Director Earl Dotson, Jr.
Director Joe Gomez
Director Craig Johnson
Director Neli Vazquez Rowland

Board Members Not Present:
Governor Bruce Rauner [ex officio]
Secretary Randall Blankenhorn [ex officio]
Director David Gonzalez

The Board Secretary declared a quorum present.

Public Comment

Chairman Schillerstrom opened the floor for public comment. No public comment was offered.

Chairman's Items

<u>Item 1</u>: Approval of the Minutes of the regular Board of Directors meeting held April 26, 2018.



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Chairman Schillerstrom called for a motion to approve **Chairman's Item 1**, the Minutes of the regular Board of Directors meeting held on April 26, 2018, as presented. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for amendment. Hearing nothing, Chairman Schillerstrom called for a vote. The motion was PASSED.

Chairman Schillerstrom stated that without objection, action on Chairman's Item 2, concerning the minutes of closed meetings, will be deferred until after consideration in Executive Session.

<u>Item 3</u>: Approval of the Revised 2018 Board Committee Schedule.

Chairman Schillerstrom called for a motion to approve **Chairman's Item 3**, the Revised 2018 Board Committee Schedule, as presented. Director Banks made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for amendment. Hearing nothing, Chairman Schillerstrom called for a vote. The motion was PASSED.

<u>Item 4</u>: Committee Reports.

Chairman Schillerstrom asked the chairs of the following committees of the Board if they had any report to provide on the committees' recent activities:

Finance, Administration & Operations Committee

Committee Chair Dotson updated the Board on the Finance, Administration and Operations Committee ("FAO Committee") meeting held Thursday, May 17, 2018, providing the following highlights:

BUSINESS SYSTEMS presented one item, a request to purchase Toll Collection System Maintenance Services which are essential to the uninterrupted collection of all toll revenues. The Committee recommended placing this item on the full Board agenda.

ENGINEERING presented 26 items which were each approved by the Committee for placement on the Board agenda, which included:

- 12 construction contracts, including:
 - Six as part of the Small Business Set Aside Program although race and gender neutral, awardees include three DBE firms and on Veteran-owned firm.
 - One control contract with zero goals as recommended in the Tollway's 2015 Disparity Study. This is required to periodically test utilization of DBEs on contracts without goals.



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- 11 professional service contracts, including:
 - Two for design services,
 - o Two for design and construction management services,
 - Six for construction management services, and
 - One item for document and process control management services had a clerical error and the CORRECT amount of the contract is \$7,281,915.65, as shown on today's agenda.
- Three construction change order / extra work orders.

An additional construction contract award will be presented today for full board consideration as the details were not known at the time of the FAO agenda posting.

And the last item, related to land acquisition, was deferred at committee and will be reviewed in executive session today prior to full Board consideration.

Of the \$124.9 million recommended, more than \$51 million or 41% is committed to small, veteran-owned or disadvantaged firms.

LEGAL presented two items which were reviewed and approved for placement on the Board agenda:

- An Intergovernmental Agreement with the County of DuPage which provides the Tollway with reimbursement for work it is performing for the benefit of the County on bridges crossing over I-355;
- An Intergovernmental Agreement with the Illinois Department of Transportation that will reconcile outstanding balances due between the two agencies incurred under various other IGAs for construction projects, which will result in a balance due of \$3,777,919.94 from IDOT to the Tollway.

The final Legal item was deferred at committee and will be reviewed in executive session today prior to full Board consideration.

Diversity & Inclusion Committee

Committee Chair Brooks updated the Board on activities of the Diversity & Inclusion Committee meeting held Thursday, May 17, 2018, providing the following highlights:

The purpose of the meeting was to discuss the selection process for a vendor to manage the Tollway's efforts to prepare historically underrepresented men and women for entry level training and career opportunities in the heavy highway construction industry.





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Before information about who was selected, Director Brooks quickly described how the preferred vendor was chosen:

- The Tollway issued a competitive request for proposal (RFP) back in December.
- Five proposals were received at the end of February.
- After a thorough evaluation, three proposals met the minimum technical and oral requirements and moved on to the pricing phase.
- The technical and pricing scores were then added together to determine the highest scoring proposal.

Gustavo Giraldo, Chief of Diversity and Strategic Development, then discussed four critical aspects upon which each submission was evaluated, and recommended the Chicago Cook Workforce Partnership as the preferred vendor.

The Chicago Cook Workforce Partnership was established in 2012 as a joint collaboration between the City of Chicago and Cook County. As the largest non-profit Local Workforce Investment Act agency in the country, The Partnership's services are available to residents of the city of Chicago, Cook County, and more than 130 municipalities across the region.

Their winning delivery model includes 18 satellite service providers engaged in workforce recruitment, training and technical assistance in 15 sites across the Tollway service area.

Additionally, The Partnership will assist the Tollway in organizing an advisory committee that would provide feedback and direction on a regular basis, and utilize its strong ties with labor affiliates and private sector businesses to provide the apprenticeship and training program slots and sponsorships into the skilled trades that are vital to the success of this program.

The initiative's success requires buy-in from construction trades and the industry, so these relationships will be critical to the overall success of this endeavor.

One critical aspect of the contract is that allows the vendor to earn incentives for exceeding the minimum annual placements set by the Tollway. The idea of rewarding the vendor for exceptional performance must be credited to Director Vazquez Rowland, and the members of the D&I Committee and Board for approving this contract specification.

Based on the current timeline, it is anticipated that this initiative will be up and running at full strength in time for next year's construction season. There may be some progress made this year, but the true impact will take place in 2019.



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The Partnership expects to place at least 170 men and women into apprenticeships and training programs, exceeding the agency's minimum goal of 150 people during the initial three-year term.

Director Dotson asked if an update was provided on whether vendors are meeting performance measures articulated within the contracts for the Workforce Technical Assistance Programs. Committee Chair Brooks noted that measurable goals and expected outcomes are being monitored and that an update is expected at the next Committee meeting.

[End of Committee Reports]

Executive Director's Items

Schwarz Memorial and Give Them Distance: Executive Director Liz Gorman reported that in honor of the life of David Schwarz, Illinois Tollway road maintenance worker who was struck and killed last September, the Tollway organized a "Give them Distance" day at the Illinois Capitol yesterday. She noted that Governor Rauner participated in the event and issued a proclamation making May 23rd "Give Them Distance Day" for the state. She thanked District 15 Captain Meeder along with ISP Director Leo Schmitz for their support and participation. She additionally reported that Tollway employees recently dedicated a memorial stone and roadway sign at the Alsip Maintenance site in David's honor and thanked Chairman Schillerstrom and Director Vazquez Rowland for participating in the memorial event.

Tollway Staff Acknowledgements: Executive Director Gorman introduced and welcomed Rich Bossert, newly hired to serve as Chief of Communications and Marketing, and Susan Gowen, who is to serve the Tollway as the Interim Chief of Administration.

May 2018 Diversity Statistics: Executive Director Gorman provided the following diversity statistics for Tollway procurements to be presented in the current month:

ENGINEERING has 13 construction contract totaling \$78.1 million and 11 professional engineering services contracts totaling \$46.8 million, which include:

- Seven firms doing business with the Tollway for the first time.
- One firm which worked as a subcontractor for the Tollway and is now working as a prime for the first time on a Tollway contract.
- Five Partnering for Growth (P4G) professional services commitments.
- One small business prime contractor who has a Partnering for Growth (P4G) construction commitment.



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Six firms who have participated in the Tollway Technical Assistance Program.

Of the \$124.9 million in recommended Engineering contract awards, more than \$51 million, or 41 percent, is committed to small, veteran-owned or disadvantaged firms.

Six contracts are small business set-aside contracts awarded as part of the Tollway's Small Business Initiative.

17 contracts include commitments for disadvantaged, minority- and women- owned business enterprise (D/M/WBE) firm participation, ranging from 21 to 98 percent per contract.

Sixteen contracts include veteran commitments ranging from 1 to 6 percent per contract.

- Three prime contractors are certified as D/MBEs.
- One prime contractor is a certified veteran-owned firm.
- 26 subcontractors are certified as D/M/WBEs.
- Three subcontractors are certified veteran-owned firms.
- Eight prime consultants are certified as D/M/WBEs.
- 26 subconsultants are certified as D/M/WBEs.
- Five subconsultants are certified veteran-owned firms.

BUSINESS SYSTEMS has one goods and services contract totaling \$89.6 million to present this month. This contract includes one firm meeting the BEP goal and the veteran goal

PROCUREMENT has one goods and services contract totaling \$4.3 million to present this month. This contract includes 1 firm meeting the BEP goal and the veteran goal.

Quarterly Finance Review: Executive Director Gorman introduced Mike Colsch, Chief Financial Officer, to present to the Board the quarterly financial review comparing the budget to actual (preliminary and unaudited) results for the first quarter ending March 31, 2018. <u>See attached presentation</u>.

Director Johnson inquired about the sizable percentage increase to investment income experienced in the first quarter. Mr. Colsch, noting that the agency's portfolio by law consists largely of short-term government securities, explained that the positive variance resulted from a modest increase by the Federal Reserve to its target fed funds rate, which becomes magnified as a percentage due to the historically low short-term investment rates being received.



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Director Johnson then asked about the number of transactions and performance of the new Illinois Route 390 (IL 390). **Mr. Colsch responded that specific data on performance of IL 390 will be provided post-Meeting.**

Items for Consideration

Business Systems

<u>Item 1</u>: Award of Contract 16-0080 to Electronic Transaction Consultants Corporation for the purchase of Toll Collection System Maintenance Services in an amount not to exceed \$89,600,000.00 (Tollway Request for Proposal).

Chairman Schillerstrom called for a motion to approve **Business Systems Item 1**. Director Banks made a motion for approval; seconded by Director Vazquez Rowland. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Vazquez Rowland, Director Brooks, Director Dotson, Director Gomez, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

Procurement

<u>Item 1</u>: Award of Contract 17-0057 to Chicago Cook Workforce Partnership for the purchase of the Workforce Development Technical Assistance Initiative in an amount not to exceed \$4,292,507.45 (Tollway Request for Proposal).

Chairman Schillerstrom called for a motion to approve **Procurement Item 1**. Director Brooks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion.

Director Gomez noted that his daughter serves (uncompensated) on the Board of Directors for the Chicago Cook Workforce Partnership and therefore he wishes to recuse himself from participating in the decision regarding this item.

Hearing nothing further, Chairman Schillerstrom called for a roll call on the pending motion, the vote of yeas and nays being as follows:



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Yeas: Director Brooks, Director Johnson, Director Banks, Director Dotson, Director Vazquez Rowland, Chairman Schillerstrom (6)

Nays: None (0)

Recusals: Director Gomez (1)

The motion was PASSED.

Engineering

<u>Item 1</u>: Award of Contract RR-18-4385 to Spark Construction Co., Inc. for Oasis System Curb Repair, on the Tri-State Tollway (I-294/ I-94), Lincoln Oasis (I-294) at Mile Post 1.0; Hinsdale Oasis (I-294) at Mile Post 25.0; O'Hare Oasis (I-294) at Mile Post 38; Lake Forest Oasis (I-94) at Mile Post 18.0, in the amount of \$352,529.00.

Chairman Schillerstrom called for a motion to approve **Engineering Item 1**. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 2</u>: Award of Contract RR-18-4386 to Spark Construction Co., Inc. for Oasis System Curb Repair, on the Jane Addams Memorial Tollway (I-90), Belvidere Oasis at Mile Post 24.0 and Reagan Memorial Tollway (I-88), DeKalb Oasis at Mile Post 93.0, in the amount of \$155,958.00.

Chairman Schillerstrom called for a motion to approve **Engineering Item 2**. Director Dotson made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Dotson, Director Banks, Director Brooks, Director Gomez, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.



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<u>Item 3</u>: Award of Contract I-18-4393 to Abari Construction, Inc. for M-14 Site Improvements, on the Veterans Memorial Tollway (I-355) Maintenance Facility M-14 (Downers Grove) at Mile Post 21.2, in the amount of \$1,793,990.00.

Chairman Schillerstrom called for a motion to approve **Engineering Item 3**. Director Vazquez Rowland made a motion for approval; seconded by Director Brooks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Brooks, Director Banks, Director Dotson, Director Gomez, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 4</u>: Award of Contract I-18-4690 to Natural Creations Landscaping, Inc. for Landscaping Improvements, on the Elgin O'Hare Western Access Tollway (IL 390) from Mile Post 12.1 (IL 53) to Mile Post 13.1 (Park Boulevard), in the amount of \$1,318,928.00.

Chairman Schillerstrom called for a motion to approve **Engineering Item 4**. Director Vazquez Rowland made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion.

Director Johnson observed that the contract has a substantial completion date of June 2, 2021, but an actual completion date of June 2, 2023, and asked if this is to accommodate a warranty or maintenance period. Paul Kovacs, Chief Engineering Officer, responded affirmatively.

Director Johnson then asked whether staff has explored the feasibility of the agency developing its own nursery in order to decrease costs of the Tollway Trees Initiative. **Kevin Artl, Chief Operating Officer, responded that staff will examine the recommendation and report to the Board.**

Hearing nothing further, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Banks, Director Brooks, Director Dotson, Director Gomez, Director Johnson, Chairman Schillerstrom (7)

Navs: None (0)

The motion was PASSED.



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Item 5: Award of Contract RR-18-4362 to Demarc Electric and Communications, LLC for Lighting Improvements, on the Veterans Memorial Tollway (I-355) from Mile Post 0.00 (I-80) to Mile Post 12.3 (I-55), in the amount of \$1,288,926.82.

Chairman Schillerstrom called for a motion to approve Engineering Item 5. Director Johnson made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Banks, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

Item 6: Award of Contract I-18-4693 to Cardinal State, LLC for Landscaping Improvements Stormwater Best Management Practices, on the Elgin O'Hare Western Access Tollway (IL 390) from Mile Post 6.0 (US 20/Lake Street) to Mile Post 17.0 (York Road), in the amount of \$640,622.50.

Chairman Schillerstrom called for a motion to approve **Engineering Item 6**. Director Banks made a motion for approval; seconded by Director Vazquez Rowland. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Vazquez Rowland, Director Brooks, Director Dotson, Director Gomez, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

Item 7: Award of Contract I-18-4391 to Judlau Contracting, Inc. for Roadway Rehabilitation and Widening 82nd Street Plaza (Toll Plaza 36) and 83rd Street Plaza (Toll Plaza 39), on the Tri-State Tollway (I-294) from Mile Post 19.1 (83rd Street) to Mile Post 19.7 (82nd Street), in the amount of \$12,206,238.24.

Chairman Schillerstrom called for a motion to approve Engineering Item 7. Director Vazquez Rowland made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:



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Yeas: Director Vazquez Rowland, Director Dotson, Director Banks, Director Brooks, Director Gomez, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

Item 8: Award of Contract I-18-4388 to K-Five Construction Corporation for Roadway Rehabilitation and Widening Cermak Plaza (Toll Plaza 35), on the Tri-State Tollway (I-294) from Toll Plaza 35 (Cermak Plaza), Mile Post 29.4 (Cermak Road) to Mile Post 30.6 (Roosevelt Road), in the amount of \$4,583,567.67.

Chairman Schillerstrom called for a motion to approve Engineering Item 8. Director Johnson made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Banks, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

Item 9: Award of Contract RR-18-4387 to Lorig Construction Company for Crossroad Bridge Rehabilitation, on the Tri-State Tollway (I-294) from Mile Post 22.5 (5th Avenue) to Mile Post 29.5 (Cermak Road), in the amount of \$3,243,078.40.

Chairman Schillerstrom called for a motion to approve Engineering Item 9. Director Vazquez Rowland made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Johnson, Director Banks, Director Brooks, Director Dotson, Director Gomez, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

Item 10: Award of Contract RR-18-9009 to AC Pavement Striping Company for Pavement Markings, Systemwide, in the amount of \$824,996.90.



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Chairman Schillerstrom called for a motion to approve Engineering Item 10. Director Banks made a motion for approval; seconded by Director Vazquez Rowland. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Vazquez Rowland, Director Brooks, Director Dotson, Director Gomez, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

Item 11: Award of Contract RR-17-4313 to F.H. Paschen, S.N. Nielsen & Associates, LLC for Pavement and Structural Preservation and Rehabilitation, on the Reagan Memorial Tollway (I-88) from Mile Post 126.9 (east of Washington Street) to Mile Post 139.1 (York Road), in the amount of \$10,902,461.72.

Chairman Schillerstrom called for a motion to approve Engineering Item 11. Director Johnson made a motion for approval; seconded by Director Vazquez Rowland. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Vazquez Rowland, Director Banks, Director Brooks, Director Dotson, Director Gomez, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

Item 12: Award of Contract RR-17-4312 to K-Five Construction Corporation for Pavement and Structural Preservation and Rehabilitation, on the Reagan Memorial Tollway (I-88) from Mile Post 122.9 (IL Route 59) to Mile Post 126.9 (east of Washington Street), in the amount of \$3,303,850.19.

Chairman Schillerstrom called for a motion to approve Engineering Item 12. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion.

Director Dotson asked the number of "control" contracts per year which are solicited without a disadvantaged business enterprise (DBE) goal. Gustavo Giraldo, Chief of Diversity and Strategic Development, responded that the Tollway's 2015 Disparity Study recommends advertising two or three "control" contracts with modified goals per year.



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Hearing nothing further, Chairman Schillerstrom called for a roll call on the pending motion, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 13</u>: Award of Contract I-18-4389 to Plote Construction, Inc. / Dunnet Bay Construction Co., (JV) for Roadway and Bridge Rehabilitation, on the Tri-State Tollway (I-294) from Mile Post 36.3 (Wolf Road) to Mile Post 40.0 (Balmoral Avenue), in the amount of \$37,514,348.63.

Chairman Schillerstrom called for a motion to approve **Engineering Item 13**. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion.

Director Dotson, noting this item was not considered at committee, asked Mr. Kovacs to present this item for benefit of the Board.

Upon conclusion of the item presentation by Mr. Kovacs, Chairman Schillerstrom requested confirmation this work is an initial element of rebuilding and widening the Central Tri-State Tollway (I-294). Mr. Kovacs confirmed.

Hearing nothing further, Chairman Schillerstrom called for a roll call on the pending motion, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 14</u>: Acceptance of Proposal from The Upchurch Group, Inc., on I-18-4352 for Design Services for Windsor Road Bridge Widening on the Tri-State Tollway (I-294) at Mile Post 29.7, in an amount not to exceed \$1,597,911.28.

Chairman Schillerstrom called for a motion to approve **Engineering Item 14**. Director Dotson made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:



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Yeas: Director Dotson, Director Banks, Director Brooks, Director Gomez, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 15</u>: Acceptance of Proposal from Crawford, Murphy & Tilly, Inc., on RR-18-4353 for Design Services Upon Request, Systemwide, in an amount not to exceed \$3,000,000.00.

Chairman Schillerstrom called for a motion to approve **Engineering Item 15**. Director Vazquez Rowland made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Dotson, Director Banks, Director Brooks, Director Gomez, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 16</u>: Acceptance of Proposal from 2IM Group, LLC, on RR-18-4354 for Landscape Services Upon Request, Systemwide, in an amount not to exceed \$8,000,000.00.

Chairman Schillerstrom called for a motion to approve **Engineering Item 16**. Director Vazquez Rowland made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Johnson, Director Banks, Director Brooks, Director Dotson, Director Gomez, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 17</u>: Acceptance of Proposal from EJM Engineering, Inc. / TranSmart Technologies, Inc., on RR-18-4355 for Intelligent Transportation Systems (ITS) Upon Request, Systemwide, in an amount not to exceed \$3,500,000.00.

Chairman Schillerstrom called for a motion to approve **Engineering Item 17**. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if



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there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 18</u>: Acceptance of Proposal from Cotter Consulting, Inc., on RR-18-4360 for Construction Management Services Upon Request, Systemwide, in an amount not to exceed \$3,000,000.00.

Chairman Schillerstrom called for a motion to approve **Engineering Item 18**. Director Vazquez Rowland made a motion for approval; seconded by Director Brooks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Brooks, Director Banks, Director Dotson, Director Gomez, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 19</u>: Acceptance of Proposal from R.M. Chin & Associates, Inc., on RR-18-9013 for Construction Management Services Upon Request, Systemwide, in an amount not to exceed \$2,500,000.00.

Chairman Schillerstrom called for a motion to approve **Engineering Item 19**. Director Johnson made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Dotson, Director Brooks, Director Banks, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 20</u>: Acceptance of Proposal from Apex Consulting Engineers, LLC, on RR-17-4314 for Construction Management Services for Pavement and Structural Preservation and Rehabilitation



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on the Tri-State Tollway (I-294) from Mile Post 40.0 (Balmoral Avenue) to Mile Post 52.9 (Lake-Cook Road), in an amount not to exceed \$1,662,049.24.

Chairman Schillerstrom called for a motion to approve **Engineering Item 20**. Director Johnson made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Banks, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 21</u>: Acceptance of Proposal from H.W. Lochner, Inc., on I-18-4356 for Construction Management Services for Roadway and Bridge Rehabilitation and Widening on the Tri-State Tollway (I-294) from Mile Post 36.2 (Wolf Road) to Mile Post 40.0 (Balmoral Avenue), in an amount not to exceed \$13,500,000.00.

Chairman Schillerstrom called for a motion to approve **Engineering Item 21**. Director Banks made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Dotson, Director Brooks, Director Gomez, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 22</u>: Acceptance of Proposal from TransLand Engineering Group, LLC, on RR-17-4312 for Construction Management Services for Pavement and Structural Preservation and Rehabilitation on the Reagan Memorial Tollway (I-88) from Mile Post 123.4 (IL Route 59) to Mile Post 126.9 (Washington Street), in an amount not to exceed \$699,800.00.

Chairman Schillerstrom called for a motion to approve **Engineering Item 22**. Director Brooks made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:



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Yeas: Director Brooks, Director Dotson, Director Banks, Director Gomez, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

Item 23: Acceptance of Proposal from Clark Dietz, Inc., on RR-17-4313 for Construction Management Services for Pavement and Structural Preservation and Rehabilitation on the Reagan Memorial Tollway (I-88) from Mile Post 126.9 (Washington Street) to Mile Post 139.1 (York Road), in an amount not to exceed \$2,050,966.90.

Chairman Schillerstrom called for a motion to approve Engineering Item 23. Director Vazquez Rowland made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Banks, Director Brooks, Director Dotson, Director Gomez, Director Johnson, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

Item 24: Acceptance of Proposal from Kristine Fallon Associates Inc., on RR-18-9015 for Document and Process Control Management Services, Systemwide, in an amount not to exceed \$7,281,915.65.

Chairman Schillerstrom called for a motion to approve **Engineering Item 24**. Director Johnson made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Banks, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

Item 25: Extra Work Order on Contract RR-17-4340 to F.H. Paschen, S.N. Nielsen & Assoc., LLC for Pavement and Structural Preservation on the Veterans Memorial Tollway (I-355) from Mile Post 0.0 (I-80) to Mile Post 12.3 (I-55), in the amount of \$335,000.00.



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Chairman Schillerstrom called for a motion to approve **Engineering Item 25**. Director Dotson made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Dotson, Director Banks, Director Brooks, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (6)

Nays: Director Gomez (1)

The motion was PASSED.

<u>Item 26</u>: Change Order / Extra Work Order on Contract RR-16-5714 to Acura, Inc. for Deck Patching, Mile Long Bridge on the Tri-State Tollway (I-294) from Mile Post 20.6 to Mile Post 22.4, in the amount of \$1,500,000.00.

Chairman Schillerstrom called for a motion to approve **Engineering Item 26**. Director Dotson made a motion for approval; seconded by Director Banks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Dotson, Director Banks, Director Brooks, Director Johnson, Director Vazquez Rowland, Chairman Schillerstrom (6)

Nays: Director Gomez (1)

The motion was PASSED.

<u>Item 27</u>: Extra Work Order on Contract RR-16-4258 to William Charles Construction Company, LLC for Maintenance Facility Building Construction at Maintenance Facility M-7 (Rockford) on the Jane Addams Memorial Tollway (I-90) at Mile Post 15.2 (Business US 20), in the amount of \$241,900.90.

Chairman Schillerstrom called for a motion to approve **Engineering Item 27**. Director Johnson made a motion for approval; seconded by Director Brooks. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Brooks, Director Banks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.



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Chairman Schillerstrom stated that without objection, action on Engineering Item 28, concerning land acquisition, will be deferred until after consideration in Executive Session.

Legal

<u>Item 1</u>: Approval of an Intergovernmental Agreement with the County of DuPage which provides the Tollway with reimbursement for work it is performing for the benefit of the County on bridges crossing over the Veterans Memorial Tollway (I-355). Cost to the Tollway: \$0.

Chairman Schillerstrom called for a motion to approve **Legal Item 1**. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call on the pending motion, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.

<u>Item 2</u>: Approval of an Intergovernmental Agreement with the Illinois Department of Transportation to reconcile outstanding balances due across various intergovernmental agreements. Cost to the Tollway: \$0.

Chairman Schillerstrom called for a motion to approve **Legal Item 2**. Director Banks made a motion for approval; seconded by Director Johnson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion.

Director Dotson noted that settlement of current receivables is likely to be achieved through offsets on future joint construction projects rather than by direct payment to the Tollway. Chairman Schillerstrom highlighted the benefits to patrons and the region of a strong working relationship between the Tollway and IDOT.

Hearing nothing further, Chairman Schillerstrom called for a roll call on the pending motion, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Nays: None (0)

The motion was PASSED.



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Nays: None (0)

The motion was PASSED.

Chairman Schillerstrom stated that without objection, action on Legal Item 3, concerning the appointment of outside counsel, will be deferred until after consideration in Executive Session.

New Business

Director Johnson inquired about completion dates for roadway and bridge work on the Veterans Memorial Tollway (I-355), specifically from Butterfield Road to Army Trail Road. Mr. Kovacs responded that the contracts in progress on I-355 have final completion dates in 2019. **Mr. Kovacs further responded that more specific information will be provided to Directors post-Meeting.**

Executive Session

Chairman Schillerstrom called for a motion to enter Executive Session pursuant to exceptions provided in Sections 2(c)1, 2(c)5, and 2(c)21 of the Illinois *Open Meetings Act* to consider Tollway matters related to the appointment of legal counsel, the purchase or lease of real property, and the minutes of closed meetings. Director Johnson made a motion, pursuant to the sections specified, to enter Executive Session; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Johnson, Director Dotson, Director Banks, Director Brooks, Director Gomez, Director Vazquez Rowland, Chairman Schillerstrom (7)

Navs: None (0)

The motion was PASSED.

At approximately 9:53 a.m., the Board entered into Executive Session.

[Director Gomez departed the Meeting at this time and did not participate in Executive Session.]

Return from Executive Session and Action (if any)

At approximately 10:06 a.m., the Board re-entered the public session of the Meeting.



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Regular Board of Directors Meeting

<u>Chairman's Item 2</u>: Approval of the Minutes of the Executive Session of the Board of Directors Meeting of April 26, 2018.

Chairman Schillerstrom called for a motion to approve **Chairman's Item 2**, the Minutes of the Executive Session of the Board of Directors meeting held on April 26, 2018, as presented. Director Banks made a motion for approval; seconded by Director Dotson. Chairman Schillerstrom asked if there are any questions, concerns or requests for amendment. Hearing nothing, Chairman Schillerstrom called for a vote. The motion was PASSED unanimously by those Directors present, Director Gomez having previously departed the Meeting.

<u>Engineering Item 28</u>: Land Acquisition (Identification of Real Estate Parcels associated with the Central Tri-State Tollway). Cost to the Tollway: N/A.

Chairman Schillerstrom called for a motion to approve **Engineering Item 28**, which amends a prior resolution to identify nineteen (19) additional parcels needed for the Central Tri-State Tollway (I-294) Project that may need to be acquired by condemnation. Director Banks made a motion for approval; seconded by Director Johnson. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Johnson, Director Brooks, Director Dotson, Director Vazquez Rowland, Chairman Schillerstrom (6)

Nays: None (0)

The motion was PASSED.

<u>Legal Item 3</u>: Appointment of Outside Counsel: As discussed in Executive Session.

Chairman Schillerstrom called for a motion to approve **Legal Item 3**, authorizing appointment of the law firm of Lewis, Brisbois, Bisgaard & Smith LLP to represent the interests of the Tollway in a personal injury litigation matter, *Serena Ali v ISTHA*. Director Banks made a motion for approval; seconded by Director Vazquez Rowland. Chairman Schillerstrom asked if there are any questions, concerns or requests for discussion. Hearing nothing, Chairman Schillerstrom called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Banks, Director Vazquez Rowland, Director Brooks, Director Dotson, Director Johnson, Chairman Schillerstrom (6)

Nays: None (0)

The motion was PASSED.



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Adjournment

There being no further business before the Board, Chairman Schillerstrom requested a motion to adjourn. Motion to adjourn was made by Director Vazquez Rowland, seconded by Director Banks. Chairman Schillerstrom called for a vote. The motion was PASSED unanimously.

The Meeting was adjourned at approximately 10:10 a.m.

Minutes taken by:

Christi Regnery
Board Secretary
Illinois State Toll Highway Authority



2018 First Quarter Budget to Actual Review

(Preliminary and Unaudited)



Presented by Mike Colsch on May 24, 2018

2018 Revenue – First Quarter

Total revenue was \$8.1 million more than budget

(\$ millions)	Budget	Actual	\$ Var.	% Var.
Toll and Evasion Recovery	\$328.1	\$332.8	\$4.7	
Concessions	0.5	0.5	0.0	
Investment Income	3.0	6.2	3.2	
Miscellaneous	1.5	1.7	0.2	
Total Revenue	\$333.1	\$341.2	\$8.1	2.4%

First Quarter Transactions

- Passenger cars grew 2.7 percent year-over-year
- Commercial vehicles grew 6.8 percent year-over-year
- Total transactions grew 3.2 percent year-over- year



2018 Maintenance and Operations – First Quarter

M and O expenses \$0.9 million lower than budget

(\$ millions)	Budget	Actual	\$ Var.	% Var.
,	\$42.7	\$41.8	(0.9)	70 Vai.
Payroll and Related Costs	·	•	` '	
Group Insurance	9.9	9.4	(0.5)	
Contractual Services	18.6	19.7	1.1	
Materials/Oper.Supplies	2.1	2.0	(0.0)	
Utilities	2.1	2.3	0.2	
All Other Insurance	2.8	2.8	(0.0)	
Parts and Fuel	1.6	1.3	(0.2)	
Equip.Rental/Maintenance	6.5	6.0	(0.5)	
Other Misc. Expenses	0.3	0.3	0.0	
Recovery of Expenses	(0.5)	(0.6)	(0.1)	
Total	\$86.0	\$85.0	(\$0.9)	-1.1%

Key drivers

- Payroll-related costs
- Group insurance
- Equipment rental/maintenance
- Contractual services
 - Credit card fees
 - Customer service costs



Note: Numbers may not add to totals due to rounding

2018 Capital Program – First Quarter

(\$ millions)	Projection	Act.	<u>\$ Var.</u>	% Var.
Tri-State Tollway (I-94/I-294/I-80)	\$54.0	\$25.0	(\$29.0)	
Reagan Memorial Tollway (I-88)	11.8	14.3	2.5	
Jane Addams Memorial Tollway (I-90)	9.2	7.9	(1.3)	
Veterans Memorial Tollway (I-355)	4.0	2.4	(1.7)	
Systemwide Improvements	70.7	40.4	(30.3)	
Tri-State Tollway (I-294)/I-57 Interchange	0.0	0.1	0.1	
Elgin O'Hare Western Access	87.1	28.2	(58.9)	
Other Emerging Projects	2.4	1.7	(0.7)	
Move Illinois and CRP Subtotal	\$239.2	\$120.0	(\$119.2)	-49.8%
Agreement Reimbursements and Other Adjustments	-	(6.5)	(6.5)	N/A
Total Capital Program Expenditures	\$239.2	\$113.4	(\$125.8)	-52.6%



Note: Numbers may not add to totals due to rounding $% \left\{ 1,2,\ldots ,n\right\}$

2018 Capital Program – First Quarter

Capital Program expenses \$125.8 million less than projected

Elgin O'Hare Western Access Project

 Schedule changes and right-of-way impacts due to pending acquisitions

(\$58.9) million

Systemwide

 Primarily due to slower than planned expenditures in pavement, bridge, ramp repair, fleet, Business Systems and Information Technology projects

(\$30.3) million

Tri-State Tollway(I-94/I-294/I-80)

 Mainly due to timing differences in right-of-way expenditures, utility relocations and related impacts

(\$29.0) million

2018 Debt Service – First Quarter

First Quarter 2018
(\$ thousands)

	(,			
	1st Qtr		Vari	ance
	Budget	Actual	\$	%
Existing Debt	\$103,773	\$104,898	(\$1,125)	-1.1%
New Debt	0	\$0	0	N/A
Total Debt Service Transfers	\$103,773	\$104,898	(\$1,125)	-1.1%

\$6.1 billion bonds outstanding, of which \$2.8 billion is for Move Illinois Program

• \$4.9 billion fixed rate + \$1.2 billion variable rate

Remaining Move Illinois Program assumes \$2.9 billion additional issuance

1.1 percent unfavorable variance related to timing transfers for debt service on variable rate bonds; such timing impact will reverse in second quarter

2018 – First Quarter Summary

Revenue was \$8.1 million more than budget

M and O expenditures were \$0.9 million less than budget

Debt service transfers were \$1.1 million more than budget

Capital Program expenditures were \$125.8 million less than projection



Appendix



2018 Revenue – First Quarter

(\$ thousands)

	1st Qtr		Va	riance
	Budget	Actual	\$	%
Toll Revenue and Evasion Recovery	\$328,103	\$332,765	\$4,662	1.4%
Concessions	500	532	32	6.4%
Investment Income	3,000	6,180	3,180	106.0%
Miscellaneous	1,500	1,738	238	15.9%
Total Revenue	\$333,103	\$341,215	\$8,112	2.4%



2018 Maintenance and Operations – First Quarter

(\$ thousands)

	1st Qtr		Variance	
	Budget	Actual	\$	%
Payroll and Related Costs	\$42,666	\$41,761	(\$905)	-2.1%
Group Insurance	9,890	9,398	(492)	-5.0%
Contractual Services	18,604	19,707	1,103	5.9%
Materials/Operational Supplies/Other Expenses	2,082	2,042	(40)	-1.9%
Utilities	2,121	2,334	213	10.0%
All Other Insurance	2,785	2,759	(26)	-0.9%
Parts and Fuel	1,562	1,340	(222)	-14.2%
Equipment/Office Rental and Maintenance	6,502	6,016	(487)	-7.5%
Other Miscellaneous Expenses	274	282	9	3.2%
Recovery of Expenses	(516)	(614)	(98)	-19.0%
Total Maintenance and Operations Expenditures	\$85,970	\$85,025	(\$944)	-1.1%



Note: Numbers may not add to totals due to rounding

2018 Capital Program – First Quarter

(\$ thousands)

	1st Qtr		Var	iance
	Projection	Actual	\$	%
Tri-State Tollway (I-94/I-294/I-80)	\$53,988	\$24,994	(\$28,993)	-53.7%
Reagan Memorial Tollway (I-88)	11,753	14,266	\$2,513	21.4%
Jane Addams Memorial Tollway (I-90)	9,249	7,945	(\$1,304)	-14.1%
Veterans Memorial Tollway (I-355)	4,042	2,351	(\$1,691)	-41.8%
Systemwide Improvements	70,699	40,392	(\$30,307)	-42.9%
Tri-State Tollway (I-294)/I-57 Interchange	-	110	\$110	N/A
Elgin O'Hare Western Access	87,052	28,192	(\$58,860)	-67.6%
Other Emerging Projects	2,402	1,707	(\$695)	-28.9%
Move Illinois and CRP Subtotal	\$239,184	\$119,957	(\$119,227)	-49.8%
Agreement Reimbursements and Other Adjustments	-	(6,544)	(\$6,544)	N/A
Total Capital Program Expenditures	\$239,184	\$113,413	(\$125,771)	-52.6%



First Quarter Revenue – 2018 vs. 2017

(\$ thousands)

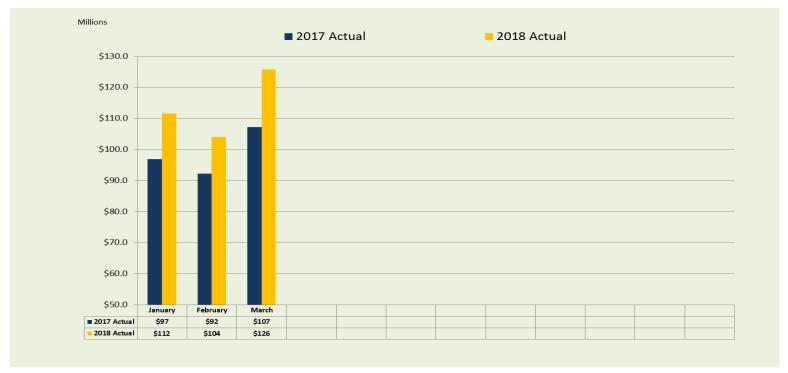
				Vari	iance
	2017	2018	\$	%	
Toll Revenue and Evasion Recovery	\$310,268	\$332,765	\$22,497	7.3%	
Concessions	515	532	17	3.2%	
Investment Income	2,284	6,180	3,896	170.6%	
Miscellaneous	2,037	1,738	(298)	-14.6%	
Total Revenue	\$315,103	\$341,215	\$26,111	8.3%	



Note: Numbers may not add to totals due to rounding

Presented by Mike Colsch on May 24, 2018

Monthly Toll Revenue 2018 vs. 2017





Note: Numbers may not add to totals due to rounding

First Quarter Maintenance and Operations – 2018 vs. 2017

(\$ thousands)

	1st Qtr		Variance	
	2017	2018	\$	%
Payroll and Related Costs	\$40,319	\$41,761	1,442	3.6%
Group Insurance	9,787	9,398	(389)	-4.0%
Contractual Services	16,781	19,707	2,926	17.4%
Materials/Operational Supplies/Other Expenses	921	2,042	1,121	121.7%
Utilities	1,979	2,334	355	17.9%
All Other Insurance	2,661	2,759	98	3.7%
Parts and Fuel	1,383	1,340	(43)	-3.1%
Equipment/Office Rental and Maintenance	7,002	6,016	(986)	-14.1%
Other Miscellaneous Expenses	300	282	(18)	-6.0%
Recovery of Expenses	(487)	(614)	(127)	-26.2%
Total Maintenance and Operations Expenditures	\$80,648	\$85,025	\$4,378	5.4%



Presented by Mike Colsch on May 24, 2018

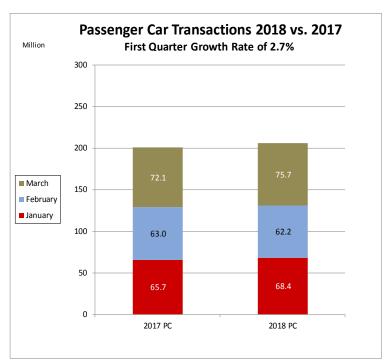
First Quarter Capital Program – 2018 vs. 2017

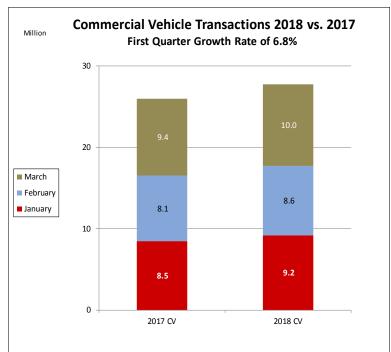
(\$ thousands)

	1st Qtr		Var	iance
	2017	2018	\$	%
Tri-State Tollway (I-94/I-294/I-80)	\$5,303	\$24,994	\$19,691	N/A
Reagan Memorial Tollway (I-88)	4,585	14,266	\$9,681	211%
Jane Addams Memorial Tollway (I-90)	40,469	7,945	(\$32,524)	-80%
Veterans Memorial Tollway (I-355)	2,540	2,351	(\$189)	-7%
Systemwide Improvements	32,156	40,392	\$8,236	26%
Tri-State Tollway (I-294)/I-57 Interchange	288	110	(\$179)	-62%
Elgin O'Hare Western Access	56,358	28,192	(\$28,167)	-50%
Other Emerging Projects	95	1,707	\$1,612	N/A
Move Illinois and CRP Subtotal	\$141,796	\$119,957	(\$21,839)	-15%
Agreement Reimbursements and Other Adjustments	(4,382)	(6,544)	2,162	49%
Total Capital Program Expenditures	\$137,414	\$113,413	(\$19,676)	-14%



2018 vs. 2017 Transactions – Year over Year







Note: Numbers may not add due to rounding





Presented by Mike Colsch on May 24, 2018